## UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, DC 20549

## FORM SD

SPECIALIZED DISCLOSURE REPORT

# **Microsoft Corporation**

(Exact Name of Registrant as Specified in Its Charter)

Washington (State or Other Jurisdiction of Incorporation)

001-37845 (Commission File Number)

One Microsoft Way, Redmond, Washington (Address of Principal Executive Offices) 91-1144442 (IRS Employer Identification No.)

98052-6399 (Zip Code)

(425) 882-8080

(Registrant's Telephone Number, Including Area Code)

(Former Name or Former Address, if Changed Since Last Report)

Check the appropriate box to indicate the rule pursuant to which this form is being filed, and provide the period to which the information in this form applies:

Rule 13p-1 under the Securities Exchange Act (17 CFR 240.13p-1) for the period from January 1 to December 31, 2021.

#### Section 1 - Conflict Minerals Disclosure

#### Items 1.01 Conflict Minerals Disclosure and Report

#### **Conflict Minerals Disclosure**

A copy of Microsoft's Conflict Minerals Report is provided as Exhibit 1.01 hereto and is publicly available at: <a href="http://aka.ms/conflictmineralreport">http://aka.ms/conflictmineralreport</a>

#### Item 1.02 Exhibits

The Conflict Minerals Report required by Item 1.01 is filed as Exhibit 1.01 to this form SD.

#### Section 2 - Exhibits

### Item 2.01 - Exhibits

Exhibit 1.01 - Conflict Minerals Report

#### SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

MICROSOFT CORPORATION (Registrant)

Date: May 31, 2022

/s/ BRADFORD L. SMITH

Bradford L. Smith President and Chief Legal Officer

#### MICROSOFT CORPORATION CONFLICT MINERALS REPORT FOR 2021 REPORTING YEAR

#### I. INTRODUCTION

This Conflict Minerals Report ("CMR") for MICROSOFT CORPORATION ("Microsoft") is filed with the United States Securities and Exchange Commission (SEC) as an exhibit to Microsoft's Form SD pursuant to Rule 13p-1 under the Securities Exchange Act of 1934, as amended, (the "Rule") for the 2021 Reporting Year (January 1, 2021-December 31, 2021).<sup>1</sup> The CMR covers all Microsoft majority-owned subsidiaries and variable interest entities that are subject to the Rule.<sup>2</sup> During the 2021 Reporting Year, covered devices included the Surface line of computers, tablets, mobile phones, and accessories; Xbox gaming consoles and accessories; personal computing accessories (mice, headsets, and keyboards); HoloLens mixed reality device; and service, spare, and replacement parts.

Our commitment to the responsible sourcing of raw materials is established by Microsoft's <u>Responsible Sourcing of Raw Materials ("RSRM")</u> <u>Policy</u>, which guides our work to ensure that all raw materials used in our devices, unbounded by specific materials or locations, are sourced from responsible suppliers. We commit to the responsible sourcing of tin, tantalum, tungsten and gold ("3TGs") from Conflict Affected and High-Risk Areas ("CAHRAs"), including the Democratic Republic of the Congo ("DRC") or DRC-adjoining countries (each a "Covered Country" under the Rule), rather than restricting or avoiding sourcing from such regions. We do this in in recognition of the harmful societal and economic impacts that curtailing 3TG mineral sourcing from such regions might cause.

Based on our supply chain due diligence, we determined that 3TGs that were necessary to the functionality or production of devices we manufactured or contracted to manufacture during the 2021 Reporting Year may have originated in a Covered Country. Microsoft found no reasonable basis for concluding that any 3TG Smelter or Refiner ("SOR") that was identified in Microsoft Devices supply chain for the 2021 Reporting Year sourced 3TGs in a manner that directly or indirectly financed or benefitted armed groups in a Covered Country.

<sup>1</sup> This CMR contains links to internal and external websites for informational purposes only. References to such websites and information available through such websites are not incorporated into this CMR. Additionally, this CMR includes forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. These forward-looking statements are based on current expectations and assumptions regarding the future implementation of our responsible sourcing program and are subject to change. Statements in this CMR are based on due diligence activities that were performed in good faith and to the best of our ability at the time of this filing. Factors that could affect the accuracy of such statements include, but are not limited to, incomplete or incorrect data submitted by suppliers, amendments to the Rule or SEC guidance.

<sup>2</sup> Throughout this CMR, we use "Microsoft," "Microsoft Devices," "we," "our," "us" and similar terms to refer to Microsoft Corporation and its subsidiaries and various interest entities subject to the Rule (collectively, "Microsoft"), unless otherwise indicated.

#### II. DUE DILIGENCE FRAMEWORK

This CMR is based on Microsoft Devices' Due Diligence Framework ("Due Diligence Framework"), which conforms to the <u>Organisation for</u> <u>Economic Co-operation and Development ("OECD") Due Diligence Guidance for Responsible Supply Chains of Minerals from Conflict-Affected and High-Risk Areas and its related Supplements ("OECD Guidance").</u>

Our Devices supply chain contains many layers of upstream suppliers positioned between Microsoft and 3TG raw material mines and SORs. We use contractual provisions to require our direct suppliers to disclose information through an industry standard <u>Conflict Mineral Reporting</u> <u>Template</u> (CMRT) and meet audit requirements regarding the sources and chains of custody of 3TGs necessary for the functionality or production of our covered devices. We also require our direct suppliers to pass Microsoft requirements regarding 3TG sources and chains of custody to their direct suppliers. In this manner, we work to promote responsible sourcing across our direct and indirect supply chains.

Our due diligence actions go beyond the Rule and OECD Guidance by including several quality assurance steps. We engage with a third party to review all supplier responses to validate 3TG sourcing data. If a non-conformant SOR is reported by a supplier, we work with the supplier to engage with the SOR to bring them into conformance. If the SOR is not interested or not able to become conformant, we instruct suppliers to remove the SOR from their supply chain and source from conformant alternatives or face business termination with Microsoft.

We also survey our supply chain for minerals beyond 3TGs and beyond the Covered Countries consistent with our Responsible Souring of Raw Materials (RSRM) Policy, which is unbounded by specific materials or location. In addition to the CMRT survey, which is focused on 3TGs, we require our in-scope suppliers to report on their use of cobalt and other priority minerals, including aluminum, copper, lithium, magnesium, and nickel.

#### A. Step #1: Establish Strong Company Management Systems

#### 1. Company Policies

Microsoft's commitment to corporate responsibility and integrity guides everything we do as a company. We have established high ethical standards to govern the way we conduct our business, which also apply to our suppliers and business partners. Microsoft policies include the <u>Microsoft Global Human Rights Statement</u>, <u>Trust Code</u>, and our <u>Supplier Code of Conduct</u>. These policies establish Microsoft expectations our suppliers concerning legal and regulatory compliance; business practices and ethics; human rights and fair labor practices; health and safety; environmental protection; and data and privacy protection.

As previously described, our RSRM Policy describes our commitment to responsibly source raw materials. This pledge extends to the harvesting, extraction, and transportation of raw materials unbounded by specific material or location. This policy supports implementation of programs that advance the use of responsibly sourced minerals in our manufactured devices

Our policies are based on internationally recognized standards, including the following declaration and covenants: <u>Universal Declaration of Human Rights</u>, <u>International Covenant on Civil and Political Rights</u>, and <u>International Covenant on Economic</u>, <u>Social and Cultural Rights</u>. Our business operations are informed by human rights guidelines described in the following documents: <u>International Labour Organization's</u> (<u>"ILO"</u>) <u>Declaration on Fundamental Principles and Rights at Work</u>, <u>OECD Guidelines for Multinational Enterprises</u>, and the <u>United Nations</u> <u>Global Compact</u>. As a global Information and Communications Technology company operating in more than 100 countries, we respect all human rights - civil, political, economic, social, and cultural; and our supplier requirements expect the same level of commitment.

#### 2. Internal Management Team and Corporate Approval

A cross-functional internal team supports CMR development. Microsoft's Senior Director of Devices Responsible Sourcing sponsors the team, which consists of representatives from Devices Manufacturing and Sourcing; Responsible Sourcing; Corporate, External and Legal Affairs; Information Services; Product Environmental Compliance; Global Trade; Finance; and Public Relations. The team assesses program progress, identifies steps needed to meet our compliance obligations, and identifies areas for continuous improvement. The team annually develops, reviews, and submits the final CMR to Microsoft's President for approval and signature before being filed as an Exhibit to Microsoft's Form SD and posted on the Microsoft website pursuant to the Rule.

#### 3. System of Supply Chain Controls, Data Disclosure, and Due Diligence Assurance

Our Due Diligence Framework is based on a system of supply chain controls, data disclosure, and due diligence assurance. We require our suppliers to meet Microsoft specifications through our contracts. Our environmental product compliance specifications - H00594, Restricted Substances for Hardware Products; and H00642, Microsoft Restricted Substances Control System for Hardware Products (both available at this link) - require the disclosure of every substance contained in the materials, components, and products supplied to us, including 3TGs, by weight.

We require suppliers to annually submit a CMRT, providing source and chain of custody information for 3TGs that are contained in the products and components they supply to us. Our contracts also require suppliers to obtain the same information from their upstream suppliers. We collect these supply chain disclosures, conduct controls to ensure data integrity, and assess 3TG sourcing risk. Microsoft investigates any potential nonconformances and engages with suppliers that fail to meet Microsoft specifications and requirements.

Microsoft supply chain mineral disclosure requirements go beyond 3TGs and cover additional prioritized minerals. Since 2019, we have required suppliers to report on their use of cobalt, using the Responsible Minerals Initiative's <u>Extended Minerals Reporting Template</u>. In 2020, we expanded our due diligence requirements, collecting data on aluminum, copper, lithium, magnesium, and nickel using the Microsoft Material Reporting Template.

Microsoft Devices' <u>Supplier Social and Environmental Accountability Manual</u> ("H02050") provides an operational framework for Microsoft to achieve supplier conformance with the Supplier Code of

Conduct and other responsible sourcing requirements. H02050 establishes a minimum set of requirements that suppliers must meet, including compliance with all applicable laws and regulations with respect to labor, ethics, occupational health and safety, and protection of the environment. Suppliers are encouraged to go beyond legal compliance by meeting relevant international standards (i.e., ILO and relevant United Nations Conventions) and committing to a process of continuous improvement.

H02050 requires all in-scope suppliers to:

- Adopt a company policy for raw material sourcing, including a commitment to source raw materials from responsible sources and clearly communicate such policy to their suppliers and the public;
- Exercise due diligence on the source and chain of custody of high-risk raw materials, including 3TGs, contained in materials, products, or parts supplied to Microsoft;
- Require those SORs to participate in the Responsible Mining Assurance Program ("RMAP") or an equivalent independent, thirdparty audit program for 3TGs; and
- Timely communicate potential sourcing risks to Microsoft and propose a contingency plan and mitigation strategy to achieve conformance.

Suppliers are required to establish a system to gather, examine, and verify sourcing information for raw materials, including 3TGs, contained in products supplied to Microsoft and request their upstream suppliers to do the same. This supply chain transfer of audit data, source and chain of custody information, and risk assessment enables and facilitates raw material due diligence, mapping, and transparency.

Microsoft works with its suppliers to use SORs that are conformant to RMAP or another equivalent independent, third-party audit program for 3TGs. If we find that a supplier has introduced responsible sourcing risk to the Microsoft supply chain, such as use of an upstream SOR that is not conformant, Microsoft engages with such supplier to address the non-conformance. Risks are mitigated by supplier engagement, corrective actions, audits, training, and business termination when appropriate. These controls and related documentation are detailed in H02050 and Microsoft internal operating procedures.

#### 4. Leveraging Industry Partnerships for Greater Impact

We leverage partnerships with industry peers and partners to scale our responsible sourcing impact. Microsoft is a long-standing member of the Responsible Business Alliance ("RBA"), and chairs its Responsible Minerals Initiative (RMI) Steering Committee. The RMI is one of the most utilized and respected resources for supply chain minerals due diligence and is aligned to the OECD Guidance. The RMI operates and manages the Responsible Minerals Assurance Process (RMAP), which uses independent, third-party audits to assess, monitor, and validate whether SORs process 3TGs from sources that directly or indirectly finance or benefit armed groups in a CAHRA, including Covered Countries.

In 2021, Microsoft provided direct financial support to the RMI upstream smelter due diligence fund to further the reach and success of the RMAP. Microsoft also supported the development of an RMI toolkit that provides due diligence guidance for mineral supply chains beyond 3TG and cobalt. This guidance will help suppliers conduct due diligence on a broader range of critical minerals, aligning with Microsoft's expanded supply chain disclosure requirements for aluminum, copper, lithium, magnesium, and nickel.

We also work outside of our supply chain to promote responsible mining practices in CAHRAs, including Covered Countries, by partnering with organizations, including the RMI, the <u>Initiative for Responsible Mining Assurance</u> ("IRMA"), the <u>Public-Private Alliance for Responsible</u> <u>Minerals Trade</u> ("PPA"), and others. In this manner, we go beyond the minimum due diligence established by the OECD Guidance to assess and reduce our supply chain sourcing risk and improve working conditions in raw material supply chains.

#### 5. Supplier Engagement to Ensure Conformance

We apply several supplier-focused strategies to promote responsible mining and sourcing, including the supplier engagement tools set forth below.

- Supplier Requirements: We require our suppliers to meet our material disclosure requirements and related responsible sourcing
  policies through contractual provisions and product specifications. We communicate, monitor, and track supplier adherence to
  these requirements, ensuring conformance through the Microsoft Audit Management System ("AMS") and maintain supplier
  records for a minimum of five years.
- Training: We train suppliers on our responsible sourcing requirements through classes, educational forums, and direct communications. The SEA Academy is part of the supplier on-boarding process. Existing suppliers and newly onboarded suppliers are required to complete training modules to understand and implement Microsoft SEA requirements. We leverage the online component of our "SEA Academy" to educate factory management, workers, and third-party auditors as well as internal Microsoft teams with the goal of promoting responsible sourcing across our supply chain.
- Capability Building and Partnerships: We work closely with in-scope suppliers and third-party auditors to build suppliers' raw
  material due diligence capabilities and advance conformance to the RMAP or equivalent independent, third-party audit program
  for 3TGs. We invest in industry programs to increase suppliers' abilities and provide platforms for sharing best practices.
- Supplier Audits and Conformance Assurance: Microsoft requires audits of its directly contracted suppliers to assess their conformance to these requirements. Newly contracted suppliers undergo an Initial Capability Assessment ("ICA") prior to onboarding and Sustaining Maintenance Audits ("SMA") after onboarding to verify their initial conformance and to confirm their sustained conformance to our requirements.

Microsoft selects and retains business partners that have committed to meet these requirements. A failure by a supplier or their upstream suppliers to conform to these requirements may constitute a breach of the supplier's contractual agreement with Microsoft, resulting in possible business termination

#### 6. Grievance Mechanism

Microsoft provides an anonymous grievance reporting mechanism for employees and other stakeholders who may be impacted by our operations. Microsoft's <u>Business Conduct Hotline</u> allows employees and others to anonymously ask compliance questions or report concerns regarding Microsoft's business operations, including our responsible sourcing policies or those of our suppliers. Additionally, Microsoft continues to scale its Worker Voice Hotline Program<sup>3</sup> across our supplier factories. This program provides workers with a reliable and anonymous reporting channel for raising workplace concerns. The Hotline is operated by a neutral third-party provider. We investigate and, where appropriate, take remedial action to address reported issues. We also participate in the development of industry grievance mechanisms that seek to address responsible sourcing of raw materials related issues.

#### B. Step #2: Identify and Assess Risk in the Supply Chain

In order to make a Reasonable Country of Origin Inquiry ("RCOI") determination, Microsoft took the following steps, which are consistent with OECD Guidance and Microsoft procedure, to identify and assess 3TG sourcing risk in our supply chain during the 2021 Reporting Year:

- We generated a list of in-scope suppliers by surveying 193 Devices direct suppliers to determine whether they used any 3TGs in the products or parts supplied to Microsoft by utilizing the CMRT and the services of a third-party solution provider. All suppliers responded to our survey request – a 100% response rate.
- We excluded suppliers that did not report the use of 3TGs in the products or parts supplied to Microsoft during the 2021 Reporting Year from our in-scope supplier list.
- For the 2021 Reporting Year, we identified 148 in-scope suppliers that reported the use of 3TGs in the products or parts supplied to Microsoft. For these suppliers, we reviewed their CMRT responses to validate completion and to identify any contradictions or inconsistencies. We worked with our third-party solution provider to obtain updated or missing information when necessary.

<sup>3</sup> Please see page 60 of our <u>2021 Devices Responsible Sourcing Report</u> for more details regarding our Workers' Voice Hotline Program.

 Based on the CMRTs, 322 SORs were found to be eligible for the RMAP or an equivalent, independent, third-party audit program for 3TGs such as cross-recognized programs overseen by the London Bullion Market Association ("LBMA") or Responsible Jewellery Council ("RJC").

#### Figure 1. CMRT Response Rate (2013-2021 Reporting Years)



#### C. Step #3: Design and Implement a Strategy to Respond to Risks

We determined that 3TGs that were necessary to the functionality or production of covered devices may have originated in one or more Covered Country. Accordingly, we performed due diligence on the source and chain-of-custody of those 3TGs to assess our conflict minerals sourcing risk.

#### 7. Microsoft Supplier Specifications—H00594, H00642, and H02050

For the 2021 Reporting Year, Microsoft required its in-scope suppliers to conduct due diligence to address the potential sourcing of 3TGs from CAHRAs, including Covered Countries, through contract requirements (H00594, H00642, and H02050), incorporating Microsoft's supplier specifications and responsible sourcing requirements, as detailed above.

#### 8. Implementation of OECD Guidance

Microsoft screened its in-scope supplier CMRT data for the 2021 Reporting Year against the OECD Guidance" red flag" triggers<sup>4</sup> to assess the in-scope suppliers that required due diligence per the OECD Guidance.

#### D. Step #4: Independent Third-Party Audits of Supply Chain Due Diligence

Our due diligence program leveraged independent SOR audits to provide assurance that the 322 3TG SORs that were identified in our supply chain for the 2021 Reporting Year conducted an appropriate level of conflict minerals due diligence. Microsoft obtained SOR data from the RMAP Conformant Smelter List<sup>5</sup> using *Reasonable Country of Origin Inquiry Data* for member MSFT and used the SOR data to assess the conflict mineral audit status of our in-scope suppliers and to support our due diligence findings.

Recognizing the importance of broad and consistent participation in the RMAP program, Microsoft *proactively* engages directly with certain SORs where it is believed that a SOR may be *at risk* of becoming non-conformant. Microsoft also asks its suppliers to engage directly with potentially non-conformant SORs in order to prevent potential non-conformance and to develop Corrective Action Plans ("CAPs") to identify sourcing alternatives in case a SOR become non-conformant.

Although Microsoft's Responsible Sourcing program operates an escalation and engagement process should non-conformant SORs be detected, taking a proactive approach to potentially non-conformant SORs helps prevent potential non-conformances from occurring. During the 2021 Reporting Year, we did not identify a SOR nonconformance that supported business termination with any in-scope supplier.

#### E. Step #5: Report on Supply Chain Due Diligence

We have filed our CMR with the SEC and concurrently posted it on our Microsoft Devices <u>Responsible Sourcing website</u>. The results of our Responsible Sourcing program are also presented in Microsoft's <u>2021 Devices Responsible Sourcing Report</u>. The Microsoft <u>Corporate Social</u> <u>Responsibility Responsible Sourcing</u> website provides additional information about Microsoft's RSRM Program. Each year, Microsoft Devices publishes a list of its <u>Top 100 Production Suppliers</u>. These disclosures meet the fifth step of the OECD Guidance.

#### III. CONFLICT MINERAL DISCLOSURE

#### F. Reasonable Countries of Origin of 3TGs

Microsoft obtained Reasonable Country of Origin data through our membership in the RMAP using the *Reasonable Country of Origin Inquiry Data* for member MSFT. We used this data to determine the 3TG country of origin for the 322 Eligible SORs identified in Microsoft Devices' supply chain for the 2021 Reporting Year.

4 See p. 33 of the OECD Guidance.

<sup>5</sup> The RMAP Conformant Smelter list identifies the SORs that have undergone conformance audits through the RMAP or equivalent independent, third-party audit programs for 3TGs.

The RMAP classifies SOR audit status in the manner described in the table below. The breakdown of the identified 322 Eligible 3TG SORs (for which minerals sourcing information was available from RMAP or an equivalent, independent, third-party audit program for 3TGs) by their RMI Status was as follows:

Audit Status	Audit Status Description	SORs	%
Conformant	SOR has been audited and found to conform with a relevant, third-party audit protocol, including RMAP, London Bullion Market Association ("LBMA"), or Responsible Jewellery Council ("RJC")	238	73.9%
Active	SOR has been engaged but is not yet conformant	25	7.8%
Non-Conformant	SOR was audited but found not to conform to a relevant, third-party audit protocol or failed to renew its assessment	9	2.8%
Communication		5	1.6%
Suspended	Not Interested: SOR has strongly communicated a lack of interest in participation		
Outreach Required	SOR is not yet active and outreach is needed by RMAP member companies to encourage SOR participation in RMAP	36	11.2%
In Communication	SOR is not yet active but is in communication with RMAP and/or member company	5	1.6%
RMI Due Diligence Review	Unable to Proceed: SOR has not met the threshold for Due Diligence Vetting Process after a period of 6 months. Status may change if additional information is submitted	4	1.2%

For the identified 322 Eligible 3TG SORs:

- 48 SORs sourced from Covered Countries, of which 46 (95.8%) were Conformant and 2 (4.2%) were Active;
- For these 48 SORs, the audit status per 3TG mineral was 100% Conformant for Gold, Tantalum, and Tungsten and 80% Conformant and 20% Active for Tin (see Figure 3 below).
- Out of 322 Eligible SORs, 238 (73.9%) were Conformant; and
- Out of 322 Eligible SORs, 309 (96.0%) were Conformant, Active, or are reasonably believed to have sourced 3TGs from outside the Covered Countries.

Microsoft found no reasonable basis for concluding that any SOR sourced 3TGs in a manner that directly or indirectly financed or benefitted armed groups in a Covered Country. Figure 2 depicts the 322 SORs by 3TG audit status and Reporting Year. Figure 3 depicts the audit status of the 48 SORs that sourced 3TGs from a Covered Country by 3TG mineral for the 2021 Reporting Year.

#### Figure 2. Identified SORs by Audit Status (2013- 2021 Reporting Years)





#### Figure 3: Audit Status of SORs Sourcing from Covered Countries by 3TG Mineral



Figures 4-7 show the geographic distribution of the 322 Eligible SORs identified in the Microsoft Devices' supply chain by 3TG mineral for the 2021 Reporting Year. The circle size corresponds to the relative number of times our in-scope suppliers identified each 3TG SOR in their CMRT form.





Figure 5: Location and Relative Number of Identified SORs - Tantalum



Figure 6: Location and Relative Number of Identified SORs - Tungsten



Figure 7: Location and Relative Number of Identified SORs - Gold



Appendix A provides the list of 322 Eligible SORs identified in Microsoft Devices' supply chain which processed 3TGs during the 2021 Reporting Year. Appendix A lists each SOR by mineral, official name, and country of operation.

#### G. **3TG Countries of Origin**

The table below lists the countries of origin for the 322 Eligible SORs identified in Microsoft Devices' supply chain which processed 3TGs during the 2021 Reporting Year.

Luxembourg
Madagascar
Malaysia
Mali
Mexico
Mongolia
Morocco
Mozambique
Myanmar
Namibia
Netherlands
New Zealand
Niger

0 bique ar а ands aland

Chile China Colombia Republic of the Congo Czech Republic Djibouti Democratic Republic of the Congo Ecuador Egypt Estonia Ethiopia Finland France Germany Ghana Guinea Guyana Hong Kong Hungary India Indonesia Ireland Israel Italy Ivory Coast Japan Kazakhstan Kenva Republic of Korea Kyrgyzstan Laos

Nigeria Papua New Guinea Peru Philippines Poland Portugal Russian Federation Rwanda Saudi Arabia Sierra Leone Singapore Slovakia South Africa South Sudan Spain Suriname Sweden Switzerland Taiwan Tajikistan Tanzania Thailand Turkey Uganda United Arab Emirates United Kingdom United States Uzbekistan Viet Nam Zambia Zimbabwe

#### IV. MICROSOFT COMMITMENT

Microsoft is committed to the responsible sourcing of raw materials in support of human rights; labor, health and safety; and environmental protection. We continue to advance implementation of our RSRM policy in our Devices supply chain to promote supply chain identification, traceability, risk assessment, and due diligence.

Our 2021 Reporting Year achievements included the following:

• We supported supplier efforts to increase their responsible sourcing capabilities through supplier forums, training, webinars, and by providing technical resources;

- We continued our engagements with external responsible sourcing organizations, including but not limited to the RMI, that are committed to advancing responsible sourcing on a global basis;
- We achieved a 100% supplier CMRT response rate through extensive supplier outreach, including a supplementary campaign to directly contact suppliers to encourage reporting;
- We conducted a data validation and verification program to randomly audit CMRT information submitted to us by suppliers to validate and confirm that supplier data was accurate and complete;
- We expanded due diligence program across all in-scope suppliers to capture sourcing data on additional priority minerals including aluminum, cobalt, copper, lithium, magnesium, and nickel.

Going forward, Microsoft will remain focused on internal and external efforts to promote the responsible sourcing of minerals from CAHRAs, including Covered Countries, including:

- Expanding our knowledge about 3TGs, cobalt, and other critical raw materials to effectively implement our RSRM strategy to promote the responsible sourcing of raw materials across our hardware supply chains;
- Requiring our in-scope suppliers to meet our requirements for responsibly sourcing raw materials and finding alternative upstream suppliers if they are found to be sourcing from non-conformant SORs;
- Engaging with in-scope suppliers so that they utilize supplier best practices and tools for responsibly sourcing raw materials from CAHRAs, including Covered Countries;
- Furthering engagement with industry organizations and external stakeholders to improve mineral traceability, establish global responsible sourcing standards, and support due diligence programs in the mineral supply chain;
- Leveraging Full Material Disclosure and other supplier data to fine-tune supplier data requests and verify and confirm reported critical raw material information; and
- Supporting the efforts of the RMI in developing the Minerals Agnostic Standard and Pilot Reporting Template ("PRT"), anticipated to be released in late 2022, which will provide a platform to collect data on all minerals, thus significantly expanding the scope of industry-wide minerals due diligence.

#### APPENDIX A

#### Eligible SORs for 2021 Reporting Year

This Appendix lists the 322 Eligible SORs which processed 3TGs during the 2021 Reporting Year. Please note that Eligible SORs are listed for each 3TG they processed. Therefore, certain Eligible SORs may be represented more than once.

Metal	Official Smelter Name	Smelter Country
Gold	Matsuda Sangyo Co., Ltd.	Japan
Gold	Ogussa Osterreichische Gold- und Silber-Scheideanstalt GmbH	Austria
Gold	Singway Technology Co., Ltd.	Taiwan
Gold	8853 S.p.A.	Italy
Gold	Metalurgica Met-Mex Penoles S.A. De C.V.	Mexico
Gold	SOE Shyolkovsky Factory of Secondary Precious Metals	Russian Federation
Gold	Solar Applied Materials Technology Corp.	Taiwan
Gold	Metal Concentrators SA (Pty) Ltd.	South Africa
Gold	Refinery of Seemine Gold Co., Ltd.	China
Gold	Advanced Chemical Company	United States
Gold	Metalor Technologies (Hong Kong) Ltd.	China
Gold	Metalor Technologies (Singapore) Pte., Ltd.	Singapore
Gold	Metalor Technologies (Suzhou) Ltd.	China
Gold	Metalor Technologies S.A.	Switzerland
Gold	Metalor USA Refining Corporation	United States
Gold	Asahi Refining Canada Ltd.	Canada
Gold	Aida Chemical Industries Co., Ltd.	Japan
Gold	Geib Refining Corporation	United States
Gold	Degussa Sonne / Mond Goldhandel GmbH	Germany
Gold	L'Orfebre S.A.	Andorra
Gold	Al Etihad Gold Refinery DMCC	United Arab Emirates
Gold	Pease & Curren	United States
Gold	SAAMP	France
Gold	Allgemeine Gold-und Silberscheideanstalt A.G.	Germany
Gold	Industrial Refining Company	Belgium
Gold	Almalyk Mining and Metallurgical Complex (AMMC)	Uzbekistan
Gold	Sudan Gold Refinery	Sudan
Gold	Mitsubishi Materials Corporation	Japan
Gold	Mitsui Mining and Smelting Co., Ltd.	Japan
Gold	MMTC-PAMP India Pvt., Ltd.	India
Gold	Sumitomo Metal Mining Co., Ltd.	Japan
Gold	Morris and Watson	New Zealand
Gold	Moscow Special Alloys Processing Plant	Russian Federation
Gold	AngloGold Ashanti Corrego do Sitio Mineracao	Brazil
Gold	Nadir Metal Rafineri San. Ve Tic. A.S.	Turkey
Gold	Guangdong Jinding Gold Limited	China

Gold	T.C.A S.p.A
Gold	African Gold Refinery
Gold	Argor-Heraeus S.A.
Gold	Asahi Pretec Corp.
Gold	Asaka Riken Co., Ltd.
Gold	Bangalore Refinery
Gold	Navoi Mining and Metallurgical Combinat
Gold	Tanaka Kikinzoku Kogyo K.K.
Gold	Atasay Kuyumculuk Sanayi Ve Ticaret A.S.
Gold	GCC Gujrat Gold Centre Pvt. Ltd.
Gold	Aurubis AG
Gold	Hunan Guiyang yinxing Nonferrous Smelting Co., Ltd.
Gold	Nihon Material Co., Ltd.
Gold	Bangko Sentral ng Pilipinas (Central Bank of the Philippines)
Gold	Hangzhou Fuchunjiang Smelting Co., Ltd.
Gold	Great Wall Precious Metals Co., Ltd. of CBPM
Gold	Shandong Gold Smelting Co., Ltd.
Gold	International Precious Metal Refiners
Gold	QG Refining, LLC
Gold	LT Metal Ltd.
Gold	Heimerle + Meule GmbH
Gold	Planta Recuperadora de Metales SpA
Gold	Heraeus Metals Hong Kong Ltd.
Gold	Boliden AB
Gold	Heraeus Precious Metals GmbH & Co. KG
Gold	Tokuriki Honten Co., Ltd.
Gold	Tongling Nonferrous Metals Group Co., Ltd.
Gold	TOO Tau-Ken-Altyn
Gold	Torecom
Gold	C. Hafner GmbH + Co. KG
Gold	Ohura Precious Metal Industry Co., Ltd.
Gold	OJSC Novosibirsk Refinery
Gold	Caridad
Gold	OJSC "The Gulidov Krasnoyarsk Non-Ferrous Metals Plant"
0.11	(OJSC Krastsvetmet)
Gold	CCR Refinery—Glencore Canada Corporation
Gold	Cendres + Metaux S.A.
	Umicore Precious Metals Thailand
Gold	Unicore S.A. Business Unit Precious Metals Relining
Gold	Hunan Chenzhou Mining Co., Ltd.
Gold	PAMP S.A.
	United Precious Metal Refining, Inc.
	Pengiai Pengyang Gold Industry Co., Ltd.
	HWASEUNG UJ UU., LID.
6010	Chimer S.p.A.

Italy Uganda Switzerland Japan Japan India Uzbekistan Japan Turkey India Germany China Japan Philippines China China China United Arab Emirates United States Republic of Korea Germany Chile China Sweden Germany Japan China Kazakhstan Republic of Korea Germany Japan Russian Federation Mexico **Russian Federation** Canada Switzerland Thailand Belgium China Switzerland United States China Republic of Korea Italy

Gold	Valcambi S.A.
Gold	Inner Mongolia Qiankun Gold and Silver Refinery Share Co.,
	Ltd.
Gold	Prioksky Plant of Non-Ferrous Metals
Gold	Chugai Mining
Gold	PT Aneka Tambang (Persero) Tbk
Gold	Western Australian Mint (T/a The Perth Mint)
Gold	Ishifuku Metal Industry Co., Ltd.
Gold	Istanbul Gold Refinery
Gold	Italpreziosi
Gold	WIELAND Edelmetalle GmbH
Gold	Japan Mint
Gold	CGR Metalloys Pvt Ltd.
Gold	Dijllah Gold Refinery FZC
Gold	Sovereign Metals
Gold	C.I Metales Procesados Industriales SAS
Gold	Jiangxi Copper Co., Ltd.
Gold	PX Precinox S.A.
Gold	Daye Non-Ferrous Metals Mining Ltd.
Gold	Yamakin Co., Ltd.
Gold	Guoda Safina High-Tech Environmental Refinery Co., Ltd.
Gold	Rand Refinery (Pty) Ltd.
Gold	NH Recytech Company
Gold	Eco-System Recycling Co., Ltd. North Plant
Gold	Eco-System Recycling Co., Ltd. West Plant
Gold	DSC (Do Sung Corporation)
Gold	Asahi Refining USA Inc.
Gold	DODUCO Contacts and Refining GmbH
Gold	Yokohama Metal Co., Ltd.
Gold	JSC Ekaterinburg Non-Ferrous Metal Processing Plant
Gold	JSC Uralelectromed
Gold	JX Nippon Mining & Metals Co., Ltd.
Gold	AU Traders and Refiners
Gold	Kaloti Precious Metals
Gold	Yunnan Copper Industry Co., Ltd.
Gold	Augmont Enterprises Private Limited
Gold	Kazakhmys Smelting LLC
Gold	Kazzinc
Gold	Royal Canadian Mint
Gold	REMONDIS PMR B.V.
Gold	Sai Refinery
Gold	Sabin Metal Corp.
Gold	Modeltech Sdn Bhd
Gold	Safimet S.p.A
Gold	Kyshtym Copper-Electrolytic Plant ZAO

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Gold	SAFINA A.S.
Gold	Kennecott Utah Copper LLC
Gold	KGHM Polska Miedz Spolka Akcyjna
Gold	Dowa
Gold	Samduck Precious Metals
Gold	Alexy Metals
Gold	Sancus ZFS (L'Orfebre, SA)
Gold	SAMWON METALS Corp.
Gold	Kojima Chemicals Co., Ltd.
Gold	Abington Reldan Metals, LLC
Gold	Korea Zinc Co., Ltd.
Gold	Shandong Humon Smelting Co., Ltd.
Gold	Zhongyuan Gold Smelter of Zhongiin Gold Corporation
Gold	SAXONIA Edelmetalle GmbH
Gold	Gold Refinery of Zijin Mining Group Co., Ltd.
Gold	WEEEREFINING
Gold	Eco-System Recycling Co., Ltd. East Plant
Gold	SEMPSA Joveria Plateria S.A.
Gold	Kyrgyzaltyn JSC
Gold	L'azurde Company for Jewelry
Gold	Emirates Gold DMCC
Gold	SungEel HiMetal Co., Ltd.
Gold	Shandong Tiancheng Biological Gold Industrial Co., Ltd.
Gold	Shandong Zhaoiin Gold & Silver Refinery Co., Ltd.
Gold	Lingbao Gold Co., Ltd.
Gold	Lingbao Jinyuan Tonghui Refinery Co., Ltd.
Gold	LS-NIKKO Copper Inc.
Gold	Fidelity Printers and Refiners Ltd.
Gold	Luoyang Zijin Yinhui Gold Refinery Co., Ltd.
Gold	State Research Institute Center for Physical Sciences and
	Technology
Gold	Marsam Metals
Gold	Sichuan Tianze Precious Metals Co., Ltd.
Gold	Fujairah Gold FZC
Gold	Materion
Tantalum	Solikamsk Magnesium Works OAO
Tantalum	Metallurgical Products India Pvt., Ltd.
Tantalum	Jiangxi Tuohong New Raw Material
Tantalum	Mineracao Taboca S.A.
Tantalum	Global Advanced Metals Aizu
Tantalum	Global Advanced Metals Boyertown
Tantalum	Mitsui Mining and Smelting Co., Ltd.
Tantalum	NPM Silmet AS
Tantalum	XIMEI RESOURCES (GUANGDONG) LIMITED
Tantalum	TANIOBIS Co., Ltd.

Czech Republic United States Poland Japan Republic of Korea United States Colombia Republic of Korea Japan United States Republic of Korea China China Germany China France Japan Saudi Arabia United Arab Emirates Republic of Korea China China China China Republic of Korea Zimbabwe China Lithuania Brazil China United Arab Emirates United States **Russian Federation** India China Brazil Japan United States Japan Estonia China Thailand

Tantalum	TANIOBIS GmbH
Tantalum	H.C. Starck Hermsdorf GmbH
Tantalum	H.C. Starck Inc.
Tantalum	TANIOBIS Japan Co., Ltd.
Tantalum	TANIOBIS Smelting GmbH & Co. KG
Tantalum	Telex Metals
Tantalum	Ningxia Orient Tantalum Industry Co., Ltd.
Tantalum	Hengyang King Xing Lifeng New Materials Co., Ltd.
Tantalum	Ulba Metallurgical Plant JSC
Tantalum	Changsha South Tantalum Niobium Co., Ltd.
Tantalum	Guangdong Rising Rare Metals-EO Materials Ltd.
Tantalum	D Block Metals, LLC
Tantalum	XinXing Haorong Electronic Material Co., Ltd.
Tantalum	QuantumClean
Tantalum	JiuJiang JinXin Nonferrous Metals Co., Ltd.
Tantalum	Jiujiang Tanbre Co., Ltd.
Tantalum	Jiujiang Zhongao Tantalum & Niobium Co., Ltd.
Tantalum	Resind Industria e Comercio Ltda.
Tantalum	Yanling Jincheng Tantalum & Niobium Co., Ltd.
Tantalum	KEMET de Mexico
Tantalum	RFH Yancheng Jinye New Material Technology Co., Ltd.
Tantalum	Jiangxi Dinghai Tantalum & Niobium Co., Ltd.
Tantalum	Taki Chemical Co., Ltd.
Tantalum	Exotech Inc.
Tantalum	F&X Electro-Materials Ltd.
Tantalum	AMG Brasil
Tantalum	FIR Metals & Resource Ltd.
Tin	Melt Metais e Ligas S.A.
Tin	Soft Metais Ltda.
Tin	Metallic Resources, Inc.
Tin	Metallo Belgium N.V.
Tin	Chenzhou Yunxiang Mining and Metallurgy Co., Ltd.
Tin	HuiChang Hill Tin Industry Co., Ltd.
Tin	Gejiu Kai Meng Industry and Trade LLC
Tin	Gejiu Non-Ferrous Metal Processing Co., Ltd.
Tin	Gejiu Yunxin Nonferrous Electrolysis Co., Ltd.
Tin	Mineracao Taboca S.A.
Tin	Minsur
Tin	Alpha
lin —:	Mitsubishi Materials Corporation
Tin	An Vinh Joint Stock Mineral Processing Company
Tin	Guangdong Hanhe Non-Ferrous Metal Co., Ltd.
Tin	Jiangxi New Nanshan Technology Ltd.
Tin	Nghe Tinh Non-Ferrous Metals Joint Stock Company

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Germany Germany United States Japan Germany United States China China Kazakhstan China China United States China United States China China China Brazil China Mexico China China Japan United States China Brazil China Brazil Brazil United States Belgium China China China China China Brazil Peru United States Japan Viet Nam China China

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Viet Nam

Tin	Thaisarco
Tin	PT Bangka Serumpun
Tin	Pongninat Company Limited
Tin	Tin Technology & Refining
Tin	Dongquan CiEXPO Environmental Engineering Co. 1td
Tin	DT Machro Alam Stania
Tin	PT Niashio Alam Siana DT Dajawali Dimba Derkasa
Tin	Novosibirsk Processing Plant I td
Tin	O M Manufacturing (Thailand) Co. 1 td
Tin	O.M. Manufacturing (mailand) CO., Ltu.
Tin	Tuyon Ouang Non Forrous Motals Joint Stock Company
Tin	Operaciones Metalurgicas S.A.
Tin	Thei Nauven Mining and Motalluray Co. 1 td
Tin	Ma'anshan Waitai Tin Co., Ltd
Tin	China Tin Croup Co. 1 td
Tin	China hin Gloup Co., Llu.
Tin	PT Arths Kenicalia Sejaniera
Tin	PT ATLIA CIPIA LANYYENY
Tin	PT ATD Makinur Manulii Jaya
Tin	PT Babel filli Perkasa
Tin	PT Babel Sulya Alalii Lesiali DT Balitung Industri Sciebtere
Tin	PT Bellung muusin Sejaniera
Tin	PT Bukit Himan DT Cinta Daraada Mulia
	PT Cipia Persada Mulia
Tin	white Solder Metalurgia e Mineracao Ltda.
Tin	CRM Synergies
Tin	Yunnan Yuntan Non-terrous Metals Co., Ltd.
Tin	PT Mitra Stania Prima
Tin	PT Panca Mega Persada
Tin	PT Timan Nusantara
Tin	PI Prima Timan Utama
lin —:	PI Refined Bangka Tin
lin —:	PT Sariwiguna Binasentosa
Tin	Gejiu City Fuxiang Industry and Trade Co., Ltd.
Tin	CV venus Inti Perkasa
lin —:	PT Stanindo Inti Perkasa
lin —:	PT Sukses Inti Makmur
Tin	Precious Minerals and Smelting Limited
Tin	Luna Smelter, Ltd.
Tin	PT Timah Tbk Mentok
lin 	PI limah lbk Kundur
Tin	PT Tinindo Inter Nusa
Tin	PT Tommy Utama
Tin	Chifeng Dajingzi Tin Industry Co., Ltd.
Tin	PT Mitra Sukses Globalindo

Thailand Indonesia Myanmar United States China Indonesia Indonesia **Russian Federation** Thailand Philippines Viet Nam Bolivia Viet Nam China China Indonesia Indonesia Indonesia Indonesia Indonesia Indonesia Indonesia Indonesia Brazil Spain China Indonesia Indonesia Indonesia Indonesia Indonesia Indonesia China Indonesia Indonesia Indonesia India Rwanda Indonesia Indonesia Indonesia Indonesia China Indonesia

Tin	Resind Industria e Comercio Ltda.	Brazil
Tin	Yunnan Chengfeng Non-ferrous Metals Co., Ltd.	China
Tin	Yunnan Tin Company Limited	China
Tin	Rui Da Hung	Taiwan
Tin	Modeltech Sdn Bhd	Malaysia
Tin	CRM Fundicao De Metais E Comercio De Equipamentos	-
	Eletronicos Do Brasil Ltda	Brazil
Tin	Dowa	Japan
Tin	Fabrica Auricchio Industria e Comercio Ltda.	Brazil
Tin	PT Menara Cipta Mulia	Indonesia
Tin	Electro-Mechanical Facility of the Cao Bang Minerals &	
	Metallurgy Joint Stock Company	Viet Nam
Tin	Super Ligas	Brazil
Tin	Metallo Spain S.L.U.	Spain
Tin	EM Vinto	Bolivia
Tin	Estanho de Rondonia S.A.	Brazil
Tin	Fenix Metals	Poland
Tin	Magnu's Minerais Metais e Ligas Ltda.	Brazil
Tin	Gejiu Zili Mining and Metallurgy Co., Ltd.	China
Tin	Malaysia Smelting Corporation (MSC)	Malaysia
Tungsten	A.L.M.T. TUNGSTEN Corp.	Japan
Tungsten	Ganzhou Haichuang Tungsten Co., Ltd.	China
Tungsten	Ganzhou Huaxing Tungsten Products Co., Ltd.	China
Tungsten	Ganzhou Jiangwu Ferrotungsten Co., Ltd.	China
Tungsten	ACL Metais Eireli	Brazil
Tungsten	Ganzhou Seadragon W & Mo Co., Ltd.	China
Tungsten	Moliren Ltd.	Russian F
Tungsten	Xinfeng Huarui Tungsten & Molybdenum New Material Co., Ltd.	China
Tungsten	Global Tungsten & Powders Corp.	United Sta
Tungsten	Guangdong Xianglu Tungsten Co., Ltd.	China
Tungsten	Asia Tungsten Products Vietnam Ltd.	Viet Nam
Tungsten	H.C. Starck Tungsten GmbH	Germany
Tungsten	Niagara Refining LLC	United Sta
Tungsten	TANIOBIS Smelting GmbH & Co. KG	Germany
Tungsten	KGETS CO., LTD.	Republic
Tungsten	Masan High-Tech Materials	Viet Nam
Tungsten	Hunan Chenzhou Mining Co., Ltd.	China
Tungsten	Hunan Chunchang Nonferrous Metals Co., Ltd.	China
Tungsten	Chenzhou Diamond Tungsten Products Co., Ltd.	China
Tungsten	Hydrometallurg, JSC	Russian F
Tungsten	Chongyi Zhangyuan Tungsten Co., Ltd.	China
Tungsten	CNMC (Guangxi) PGMA Co., Ltd.	China
Tungsten	Japan New Metals Co., Ltd.	Japan
Tungsten	China Molybdenum Co., Ltd.	China
Tungsten	Fujian Ganmin RareMetal Co., Ltd.	China

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Tungsten Tungsten Tungsten	Wolfram Bergbau und Hutten AG JSC "Kirovgrad Hard Alloys Plant" Lianyou Metals Co., Ltd.	Austria Russian Federation Taiwan
Tungsten	Jingmen Dewei GEM Tungsten Resources Recycling Co., Ltd.	China
Tungsten	NPP Tyazhmetprom LLC	<b>Russian Federation</b>
Tungsten	Jiangwu H.C. Starck Tungsten Products Co., Ltd.	China
Tungsten	Xiamen Tungsten (H.C.) Co., Ltd.	China
Tungsten	Xiamen Tungsten Co., Ltd.	China
Tungsten	Jiangxi Gan Bei Tungsten Co., Ltd.	China
Tungsten	Jiangxi Minmetals Gao'an Non-ferrous Metals Co., Ltd.	China
Tungsten	Jiangxi Tonggu Non-ferrous Metallurgical & Chemical Co., Ltd.	China
Tungsten	Jiangxi Xinsheng Tungsten Industry Co., Ltd.	China
Tungsten	Jiangxi Yaosheng Tungsten Co., Ltd.	China
Tungsten	Albasteel Industria e Comercio de Ligas Para Fundicao Ltd.	Brazil
Tungsten	Cronimet Brasil Ltda	Brazil
Tungsten	Philippine Chuangxin Industrial Co., Inc.	Philippines
Tungsten	Kennametal Fallon	United States
Tungsten	Kennametal Huntsville	United States
Tungsten	Unecha Refractory Metals Plant	<b>Russian Federation</b>
Tungsten	OOO "Technolom" 1	<b>Russian Federation</b>
Tungsten	OOO "Technolom" 2	<b>Russian Federation</b>
Tungsten	Fujian Xinlu Tungsten	China
Tungsten	Malipo Haiyu Tungsten Co., Ltd.	China