UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

FORM 8-K

CURRENT REPORT PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES EXCHANGE ACT OF 1934

Date of Report (Date of earliest event reported) January 26, 2021

Microsoft Corporation

Washington (State or Other Jurisdiction of Incorporation) 001-37845 (Commission File Number) 91-1144442 (IRS Employer Identification No.)

One Microsoft Way, Redmond, Washington

98052-6399

(425) 882-8080 www.microsoft.com/investor

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):

□ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol	Name of exchange on which registered
Common stock, \$0.00000625 par value per share	MSFT	NASDAQ
2.125% Notes due 2021	MSFT	NASDAQ
3.125% Notes due 2028	MSFT	NASDAQ
2.625% Notes due 2033	MSFT	NASDAQ

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (\$230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (\$240.12b-2 of this chapter). Emerging growth company \Box

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. \Box

Item 2.02. Results of Operations and Financial Condition

On January 26, 2021, Microsoft Corporation issued a press release announcing its financial results for the fiscal quarter ended December 31, 2020. A copy of the press release is furnished as Exhibit 99.1 to this report.

In accordance with General Instruction B.2 of Form 8-K, the information in this Current Report on Form 8-K, including Exhibit 99.1, shall not be deemed to be "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise subject to the liability of that section, and shall not be incorporated by reference into any registration statement or other document filed under the Securities Act of 1933, as amended, or the Exchange Act, except as shall be expressly set forth by specific reference in such filing.

Item 9.01. Financial Statements and Exhibits

(d) Exhibits:

- 99.1 Press release, dated January 26, 2021, issued by Microsoft Corporation
- 104 Cover Page Interactive Data File (embedded within the Inline XBRL document)

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

MICROSOFT CORPORATION (Registrant)

/s/ Alice L. Jolla

Alice L. Jolla Corporate Vice President and Chief Accounting Officer

Date: January 26, 2021

Microsoft Cloud Strength Drives Second Quarter Results

REDMOND, Wash. — January 26, 2021 — Microsoft Corp. today announced the following results for the quarter ended December 31, 2020, as compared to the corresponding period of last fiscal year:

- Revenue was \$43.1 billion and increased 17%
- Operating income was \$17.9 billion and increased 29%
- Net income was \$15.5 billion and increased 33%
- Diluted earnings per share was \$2.03 and increased 34%

"What we have witnessed over the past year is the dawn of a second wave of digital transformation sweeping every company and every industry," said Satya Nadella, chief executive officer of Microsoft. "Building their own digital capability is the new currency driving every organization's resilience and growth. Microsoft is powering this shift with the world's largest and most comprehensive cloud platform."

"Accelerating demand for our differentiated offerings drove commercial cloud revenue to \$16.7 billion, up 34% year over year," said Amy Hood, executive vice president and chief financial officer of Microsoft. "We continue to benefit from our investments in strategic, high-growth areas."

Business Highlights

Revenue in Productivity and Business Processes was \$13.4 billion and increased 13% (up 11% in constant currency), with the following business highlights:

- Office Commercial products and cloud services revenue increased 11% (up 9% in constant currency) driven by Office 365 Commercial revenue growth of 21% (up 20% in constant currency)
- Office Consumer products and cloud services revenue increased 7% (up 6% in constant currency) and Microsoft 365 Consumer subscribers increased to 47.5 million
- LinkedIn revenue increased 23% (up 22% in constant currency)
- Dynamics products and cloud services revenue increased 21% (up 18% in constant currency) driven by Dynamics 365 revenue growth of 39% (up 37% in constant currency)

Revenue in Intelligent Cloud was \$14.6 billion and increased 23% (up 22% in constant currency), with the following business highlights:

• Server products and cloud services revenue increased 26% (up 24% in constant currency) driven by Azure revenue growth of 50% (up 48% in constant currency)

Revenue in More Personal Computing was \$15.1 billion and increased 14% (up 13% in constant currency), with the following business highlights:

- Windows OEM revenue increased 1%
- Windows Commercial products and cloud services revenue increased 10% (up 8% in constant currency)
- Xbox content and services revenue increased 40% (up 38% in constant currency)

- Surface revenue increased 3% (up 1% in constant currency)
- Search advertising revenue excluding traffic acquisition costs increased 2% (up 1% in constant currency)

Microsoft returned \$10 billion to shareholders in the form of share repurchases and dividends in the second quarter of fiscal year 2021, an increase of 18% compared to the second quarter of fiscal year 2020.

Business Outlook

Microsoft will provide forward-looking guidance in connection with this quarterly earnings announcement on its earnings conference call and webcast.

Quarterly Highlights, Product Releases, and Enhancements

Every quarter Microsoft delivers hundreds of products, either as new releases, services, or enhancements to current products and services. These releases are a result of significant research and development investments, made over multiple years, designed to help customers be more productive and secure and to deliver differentiated value across the cloud and the edge.

Here are the <u>major product releases and other highlights</u> for the quarter, organized by product categories, to help illustrate how we are accelerating innovation across our businesses while expanding our market opportunities.

Responding to COVID-19

At Microsoft, our focus remains on ensuring the safety of our employees, striving to protect the health and well-being of the communities in which we operate, and providing technology and resources to our customers and partners to help them do their best work while remote. Additional information about Microsoft's COVID-19 response can be found <u>here</u>.

Environmental, Social, and Governance (ESG)

To better execute on Microsoft's mission, we focus our Environmental, Social, and Governance (ESG) efforts where we can have the most positive impact. To learn more about our latest initiatives and priorities, please visit our investor relations <u>ESG website</u>.

Webcast Details

Satya Nadella, chief executive officer, Amy Hood, executive vice president and chief financial officer, Alice Jolla, chief accounting officer, Keith Dolliver, deputy general counsel, and Michael Spencer, general manager of investor relations, will host a conference call and webcast at 2:30 p.m. Pacific time (5:30 p.m. Eastern time) today to discuss details of the company's performance for the quarter and certain forward-looking information. The session may be accessed at http://www.microsoft.com/en-us/investor. The webcast will be available for replay through the close of business on January 26, 2022.

Constant Currency

Microsoft presents constant currency information to provide a framework for assessing how our underlying businesses performed excluding the effect of foreign currency rate fluctuations. To present this information, current and comparative prior period results for entities reporting in currencies other than United States dollars are converted into United States dollars using the average exchange rates from the comparative period rather than the actual exchange rates in effect during the respective periods. All growth comparisons relate to the corresponding period in the last fiscal year. Microsoft has provided this non-GAAP financial information to aid investors in better understanding our performance. The non-GAAP financial measures presented in this release should not be considered as a substitute for, or superior to, the measures of financial performance prepared in accordance with GAAP.

Financial Performance Constant Currency Reconciliation

(\$ in millions, except per share amounts)	Revenue	Operating Income	Net Income	Diluted Earnings per Share
2019 As Reported	\$36,906	\$13,891	\$11,649	\$1.51
2020 As Reported	\$43,076	\$17,897	\$15,463	\$2.03
Percentage Change Y/Y	17%	29%	33%	34%
Constant Currency Impact	\$494	\$383	\$379	\$0.05
Percentage Change Y/Y Constant Currency	15%	26%	29%	31%

Segment Revenue Constant Currency Reconciliation

	Th	ree Months Ended Decem	ber 31,
(\$ in millions)	Productivity and Business Processes	Intelligent Cloud	More Personal Computing
2019 As Reported	\$11,826	\$11,869	\$13,211
2020 As Reported	\$13,353	\$14,601	\$15,122
Percentage Change Y/Y	13%	23%	14%
Constant Currency Impact	\$173	\$168	\$153
Percentage Change Y/Y Constant Currency	11%	22%	13%

Selected Product and Service Revenue Constant Currency Reconciliation

	Three Months Ended December 31,			
	Percentage Change Y/Y (GAAP)	Constant Currency Impact	Percentage Change Y/Y Constant Currency	
Office Commercial products and cloud services	11%	(2)%	9%	
Office 365 Commercial	21%	(1)%	20%	
Office Consumer products and cloud services	7%	(1)%	6%	
LinkedIn	23%	(1)%	22%	
Dynamics products and cloud services	21%	(3)%	18%	
Dynamics 365	39%	(2)%	37%	
Server products and cloud services	26%	(2)%	24%	
Azure	50%	(2)%	48%	
Windows OEM	1%	0%	1%	
Windows Commercial products and cloud services	10%	(2)%	8%	
Xbox content and services	40%	(2)%	38%	
Surface	3%	(2)%	1%	
Search advertising excluding traffic acquisition costs	2%	(1)%	1%	

About Microsoft

Microsoft (Nasdaq "MSFT" @microsoft) enables digital transformation for the era of an intelligent cloud and an intelligent edge. Its mission is to empower every person and every organization on the planet to achieve more.

Forward-Looking Statements

Statements in this release that are "forward-looking statements" are based on current expectations and assumptions that are subject to risks and uncertainties. Actual results could differ materially because of factors such as:

- intense competition in all of our markets that may lead to lower revenue or operating margins;
- increasing focus on cloud-based services presenting execution and competitive risks;
- significant investments in products and services that may not achieve expected returns;
- acquisitions, joint ventures, and strategic alliances that may have an adverse effect on our business;
- impairment of goodwill or amortizable intangible assets causing a significant charge to earnings;
- cyberattacks and security vulnerabilities that could lead to reduced revenue, increased costs, liability claims, or harm to our reputation or competitive position;
- disclosure and misuse of personal data that could cause liability and harm to our reputation;
- the possibility that we may not be able to protect information stored in our products and services from use by others;
- abuse of our advertising or social platforms that may harm our reputation or user engagement;
- the development of the internet of things presenting security, privacy, and execution risks;
- issues about the use of artificial intelligence in our offerings that may result in competitive harm, legal liability, or reputational harm;
- excessive outages, data losses, and disruptions of our online services if we fail to maintain an adequate operations infrastructure;
- quality or supply problems;
- government litigation and regulatory activity relating to competition rules that may limit how we design and market our products;
- potential liability under trade protection, anti-corruption, and other laws resulting from our global operations;
- laws and regulations relating to the handling of personal data that may impede the adoption of our services or result in increased costs, legal claims, fines, or reputational damage;
- claims against us that may result in adverse outcomes in legal disputes;
- uncertainties relating to our business with government customers;
- additional tax liabilities;
- the possibility that we may fail to protect our source code;

- legal changes, our evolving business model, piracy, and other factors may decrease the value of our intellectual property;
- claims that Microsoft has infringed the intellectual property rights of others;
- · damage to our reputation or our brands that may harm our business and operating results;
- adverse economic or market conditions that may harm our business;
- catastrophic events or geo-political conditions, such as the COVID-19 pandemic, that may disrupt our business;
- exposure to increased economic and operational uncertainties from operating a global business, including the effects of foreign currency exchange and
- the dependence of our business on our ability to attract and retain talented employees.

For more information about risks and uncertainties associated with Microsoft's business, please refer to the "Management's Discussion and Analysis of Financial Condition and Results of Operations" and "Risk Factors" sections of Microsoft's SEC filings, including, but not limited to, its annual report on Form 10-K and quarterly reports on Form 10-Q, copies of which may be obtained by contacting Microsoft's Investor Relations department at (800) 285-7772 or at Microsoft's Investor Relations website at <u>http://www.microsoft.com/en-us/investor</u>.

All information in this release is as of December 31, 2020. The company undertakes no duty to update any forward-looking statement to conform the statement to actual results or changes in the company's expectations.

For more information, press only:

Microsoft Media Relations, WE Communications for Microsoft, (425) 638-7777, rrt@we-worldwide.com

For more information, financial analysts and investors only:

Michael Spencer, General Manager, Investor Relations, (425) 706-4400

Note to editors: For more information, news and perspectives from Microsoft, please visit the Microsoft News Center at <u>http://www.microsoft.com/news</u>. Web links, telephone numbers, and titles were correct at time of publication, but may since have changed. Shareholder and financial information, as well as today's 2:30 p.m. Pacific time conference call with investors and analysts, is available at <u>http://www.microsoft.com/en-us/investor</u>

INCOME STATEMENTS

(In millions, except per share amounts) (Unaudited)

	De	Three Months Ended December 31,		nths Ended cember 31,
Devenue	2020	2019	2020	2019
Revenue:	¢10.400	¢10.000	фо <u>г</u> осо	¢04.000
Product	\$19,460	\$18,255	\$35,263	\$34,023
Service and other	23,616	18,651	44,967	35,938
Total revenue	43,076	36,906	80,230	69,961
Cost of revenue:				
Product	6,058	4,966	9,655	8,271
Service and other	8,136	7,392	15,541	14,493
Total cost of revenue	14,194	12,358	25,196	22,764
Gross margin	28,882	24,548	55,034	47,197
Research and development	4,899	4,603	9,825	9,168
Sales and marketing	4,947	4,933	9,178	9,270
General and administrative	1,139	1,121	2,258	2,182
Operating income	17,897	13,891	33,773	26,577
Other income, net	440	194	688	194
Income before income taxes	18,337	14,085	34,461	26,771
Provision for income taxes	2,874	2,436	5,105	4,444
Net income	\$15,463	\$11,649	\$29,356	\$22,327
Earnings per share:				
Basic	\$2.05	\$1.53	\$3.88	\$2.93
Diluted	\$2.03	\$1.51	\$3.85	\$2.90
Weighted average shares outstanding:				
Basic	7,555	7,621	7,561	7,628
Diluted	7,616	7,691	7,627	7,701

COMPREHENSIVE INCOME STATEMENTS (In millions) (Unaudited)

		Three Months Ended December 31,		nths Ended cember 31,
	2020	2019	2020	2019
Net income	\$15,463	\$11,649	\$29,356	\$22,327
Other comprehensive income (loss), net of tax:				
Net change related to derivatives	8	(4)	12	(6)
Net change related to investments	(492)	(420)	(693)	157
Translation adjustments and other	741	230	852	(66)
Other comprehensive income (loss)	257	(194)	171	85
Comprehensive income	\$15,720	\$11,455	\$29,527	\$22,412

BALANCE SHEETS

(In millions) (Unaudited)

Assets Current assets: 514,432 \$13,576 Short-term investments 117,556 122,951 Total cash, cash equivalents, and short-term investments 131,668 122,251 Accounts receivable, net of allowance for doubtful accounts of \$642 and \$768 27,312 32,011 inventories 1,276 11,485 Other current assets 12,769 11,432 Total current assets 173,973 161,737 Properly and equipment. net of accumulated depreciation of \$47,715 and \$43,197 51,737 44,151 Operating lease right-of-use assets 3,734 2,965 Goodwill 44,219 43,31 Intarnyble assets, net 6,555 7,038 Other long-term assets 13,561 131,381 Total assets 5304,377 \$12,770 Accounts payable \$12,770 \$12,530 Current labilities 4,262 4,331 Accounts payable \$12,770 \$12,530 Current labilities 13,561 13,515 Short-term nome taxes 14,221 <td< th=""><th></th><th>December 31, 2020</th><th>June 30, 2020</th></td<>		December 31, 2020	June 30, 2020
Cash and cash equivalents \$14,432 \$13,576 Short-term investments 117,536 122,951 Total cash, cash equivalents, and short-term investments 131,960 136,527 Accounts receivable, net of allowance for doubtful accounts of \$642 and \$788 27,312 23,011 Inventories 1,924 1,895 Other current assets 12,769 11,482 Total current assets 173,973 181,915 Total current assets 13,974 2,965 Goodwill 44,219 43,351 Intersplie assets, net 6,555 7,038 Total scored assets 13,561 13,138 Total assets 5304,137 \$301,311 Liabilities and stockholders' equity \$304,137 \$31,250 Current portion of long-term debt 5,387 3,749 Accounts payable \$12,770 \$12,530 Current portion of long-term debt 5,387 3,749 Accounts payable \$12,670 \$12,520 Current liabilities 10,527 10,027 Total current liabi	Assets		
Short-term investments 117,536 122,951 Total cash, cash equivalents, and short-term investments 131,968 126,257 Accounts receivable, net of allowance for doubthl accounts of \$642 and \$788 27,312 32,011 Inventories 1,279 11.482 Other current assets 12,799 11.482 Total current assets 13,973 191,915 Operating lease right-of-use assets 10,298 8,753 Equivipment, net of accumulated depreciation of \$47,715 and \$43,197 51,737 44,151 Operating lease right-of-use assets 3,794 2,965 Equivipment, rest of accumulated depreciation of \$47,715 and \$43,197 51,737 44,151 Operating lease right-of-use assets 3,794 2,965 Coodwil 44,219 43,351 13,381 Intangible assets, net 6,555 7,038 7,439 Total assets 53,061 13,381 13,381 Total assets 51,2770 \$12,530 \$30,4137 \$21,530 Current tabilities: Current faibilities: 3,361 13,381 7,349 <td>Current assets:</td> <td></td> <td></td>	Current assets:		
Total cash, cash equivalents, and short-term investments 131,968 136,527 Accounts receivable, net of allowance for doubtful accounts of \$642 and \$788 27,312 32,011 Inventories 1,924 1,895 Other current assets 12,769 11,482 Total current assets 173,973 181,915 Property and equipment, net of accumulated depreciation of \$47,715 and \$43,197 51,737 44,151 Operating lease right-of-use assets 10,298 8,783 Equily investments 3,794 2,965 Coodwill 44,219 43,351 Intangbie assets, net 6,555 7,038 Other cong-term assets 13,561 13,138 Total assets \$304,137 \$301,311 Liabilities and stockholders' equity 5,387 3,749 Current portion of long-term debt 5,387 3,749 Accounts payable \$15,22 2,130 Short-term income taxes 15,622 2,130 Long-term debt 55,135 59,578 Long-term liabilities 10,527 10,027	Cash and cash equivalents	\$14,432	\$13,576
Accounts receivable, net of allowance for doubtful accounts of \$642 and \$788 27,312 32,011 Inventories 1,924 1,985 Other current assets 12,769 11,482 Total current assets 173,973 181,915 Property and equipment, net of accumulated depreciation of \$47,715 and \$43,197 51,737 44,151 Operating lease right-Oruse assets 10,298 8,753 Equity investments 3,794 2,965 Goodwil 44,219 43,351 Intangible assets, net 6,555 7,038 Other fong-term assets 13,561 13,138 Total assets 13,561 13,138 Total assets 5,307 \$301,131 Liabilities and stockholders' equity 5,307 3,749 Current liabilities: 6,638 7,874 Accound compensation 6,838 7,874 Short-term unearned revenue 30,402 36,000 Other current liabilities 1,562 2,130 Short-term income taxes 1,562 2,130 Short-term unearned reve	Short-term investments	117,536	122,951
Inventories 1,924 1.895 Other current assets 12,769 11.482 Total current assets 173,973 181.915 Propery and equipment, net of accumulated depreciation of \$47,715 and \$43.197 51,737 744.151 Operating lease right-of-use assets 3,794 2,965 Goodwill 44,219 43,351 Intangible assets, net 6,555 7,038 Other long-term assets 13,561 13,138 Total assets \$304,137 \$301.311 Liabilities: xaccurd compensation \$,837 3,749 Accounts payable \$12,770 \$12,530 \$13,761 Current liabilities: 1,562 2,130 \$304,022 \$6,000 Accured compensation 6,833 7,874 \$5,136 \$9,573 Short-term income taxes 1,562 2,130 \$304,022 \$6,000 Other current liabilities 10,927 \$10,027 \$10,027 \$10,027 Total current liabilities 10,927 \$10,027 \$10,027 \$10,027 \$10,02	Total cash, cash equivalents, and short-term investments	131,968	136,527
Other current assets 12,769 11.482 Total current assets 173,973 181,915 Property and equipment, net of accumulated depreciation of \$47,715 and \$43,197 51,737 44,151 Operating lease right-of-use assets 10,298 8,783 Equity investments 3,794 2,965 Goodwill 44,219 43,351 Intargible assets, net 6,555 7,038 Other ong-term assets 13,561 13,138 Total assets \$304,317 \$301,311 Liabilities and stockholders' equity 2 \$303,313 Current liabilities: \$12,770 \$12,530 Accounts payable \$12,770 \$12,530 Current liabilities \$13,571 \$14,822 Short-term income taxes 1,552 2,130 Short-term income taxes 10,527 10,027 Total current liabilities 67,486 72,310 Long-term income taxes 26,501 29,432 Long-term income taxes 26,501 29,432 Long-term income taxes 12,544	Accounts receivable, net of allowance for doubtful accounts of \$642 and \$788	27,312	32,011
Total current assets 173,973 181.915 Property and equipment, net of accumulated depreciation of \$47,715 and \$43,197 51,737 44,151 Operating lease right-of-use assets 10,298 8,753 Equity investments 3,794 2,965 Goodwill 44,219 43,351 Intangible assets, net 6,555 7,038 Other long-term assets 13,561 13,138 Total assets \$304,137 \$301,311 Liabilities adsockhotlers' equity \$301,311 Current liabilities: Accounts payable \$12,770 \$12,530 Current portion of long-term debt 5,387 3,749 Accude compensation 6,838 7,874 Accude compensation 6,838 7,874 Accured compensation 6,838 7,874 Long-term liabilities <td< td=""><td>Inventories</td><td>1,924</td><td>1,895</td></td<>	Inventories	1,924	1,895
Property and equipment, net of accumulated depreciation of \$47,715 and \$43,197 \$1,737 \$4,151 Operating lease right-of-use assets 10,288 8,753 Equity investments 3,794 2,965 Goodwill \$44,219 \$43,551 Intangible assets, net 6,555 7,038 Other long-term assets \$304,137 \$301,311 Liabilities \$304,137 \$301,311 Liabilities and stockholders' equity \$12,770 \$12,530 Current liabilities: Accounts payable \$12,770 \$12,530 Current portion of long-term debt 5,387 3,749 Acctured compensation 6,838 7,874 Accourts payable \$1,562 2,1300 Short-term uneamed revenue 30,402 36,000 Other current liabilities 10,527 10,027 Total current liabilities 67,486 72,310 Long-term income taxes 26,701 29,452 Long-term income taxes 26,701 29,452 Long-term income taxes 17,4 204 <	Other current assets	12,769	11,482
Operating lease right-of-use assets 10,298 8,753 Equity investments 3,794 2,965 GoodWill 44,219 43,351 Intangible assets, net 6,555 7,038 Other long-term assets 13,561 13,138 Total assets \$304,137 \$301,311 Liabilities and stockholders' equity 2 \$301,311 Current liabilities: \$304,137 \$1,2,530 Accounts payable \$1,387 3,749 Accounts port of long-term debt \$,387 3,749 Accured compensation 6,838 7,874 Short-term unearend revenue 30,402 36,000 Other current liabilities 10,527 10,027 Total current liabilities 67,486 72,310 Long-term uneared revenue \$,536 3,578 Long-term income taxes 2,6701 29,432 Long-term income taxes 26,701 29,432 Long-term income taxes 1,74 204 Operating lease liabilities 8,875 7,671	Total current assets	173,973	181,915
Equity investments 3,794 2,965 Goodwill 44,219 43,351 Intangible assets, net 6,555 7,038 Other long-term assets 13,561 13,138 Total assets \$304,137 \$303,111 Liabilities \$304,137 \$31,138 Current liabilities: \$304,137 \$12,770 Accounts payable \$12,770 \$12,530 Current portion of long-term debt 5,387 3,749 Accoued compensation 6,838 7,874 Short-term income taxes 1,562 2,130 Short-term unearned revenue 30,402 36,000 Other current liabilities 10,552 10,027 Total current liabilities 10,552 10,027 Total current liabilities 26,701 29,432 Long-term liabilities 26,701 29,432 Long-term income taxes 26,701 29,432 Long-term income taxes 174 204 Operating lease liabilities 3,875 7,671 Other long-term	Property and equipment, net of accumulated depreciation of \$47,715 and \$43,197	51,737	44,151
Goodwill 44,219 43,351 Intangible assets, net 6,555 7,038 Other long-term assets 13,561 13,138 Total assets 5304,137 \$301,311 Liabilities and stockholders' equity \$304,137 Current liabilities: Accounts payable \$12,770 \$12,530 Current portion of long-term debt 5,387 3,749 Accrued compensation 6,838 7,874 Short-term income taxes 1,562 2,130 Short-term income taxes 10,527 10,027 Total current liabilities 67,486 72,310 Long-term debt 55,136 59,578 Long-term income taxes 26,701 29,432 Long-term income taxes 174 204 Operating lease liabilities 174 204 Operating lease liabilities 12,544 10,632 Total liabilities 12,544 10,632 Total isbilities 12,544 10,632 Total isbilities 12,544 10,632	Operating lease right-of-use assets	10,298	8,753
Intangible assets, net 6,555 7.038 Other long-term assets 13,561 13,138 Total assets \$304,137 \$301,311 Liabilities and stockholders' equity \$12,770 \$12,530 Current liabilities: \$12,770 \$12,537 Accounts payable \$12,770 \$12,530 Current portion of long-term debt 5,387 3,749 Accued compensation 6,838 7,874 Short-term income taxes 1,562 2,130 Short-term unearned revenue 30,402 36,000 Other current liabilities 10,527 10,027 Total current liabilities 10,527 10,027 Total current liabilities 26,701 29,432 Long-term unearned revenue 2,985 3,180 Deferred income taxes 26,701 29,432 Long-term luearned revenue 2,985 3,180 Deferred income taxes 174 204 Operating lease liabilities 12,544 10,632 Total liabilities 173,901 183,007	Equity investments	3,794	2,965
Other long-term assets 13,161 13,138 Total assets \$304,137 \$301,311 Liabilities and stockholders' equity \$301,311 Current liabilities: \$12,770 \$12,530 Accounts payable \$12,770 \$12,530 Current portion of long-term debt \$5,387 3,749 Accrued compensation \$6,838 7,874 Short-term income taxes 1,562 2,130 Short-term unearned revenue 30,402 36,000 Other current liabilities 10,527 10,027 Total current liabilities 67,486 72,310 Long-term debt 55,136 59,578 Long-term unearned revenue 2,985 3,180 Deferred income taxes 174 204 Operating lease liabilities 12,544 10,632 Total liabilities 173,901 183,007 Commitments and contingencies 174 204 Stockholders' equity: Common stock and paid-in capital—shares authorized 24,000; outstanding 7,546 and 7,571 81,896 80,552 Retai	Goodwill	44,219	43,351
Total assets \$304,137 \$301,311 Liabilities and stockholders' equity Current liabilities: \$12,530 Accounts payable \$12,770 \$12,530 Current portion of long-term debt 5,387 3,749 Accrued compensation 6,838 7,874 Short-term income taxes 1,562 2,130 Short-term unearmed revenue 30,402 36,000 Other current liabilities 10,527 10.027 Total current liabilities 67,486 72,310 Long-term nearmed revenue 2,985 3,180 Deferred income taxes 2,6701 29,432 Long-term income taxes 2,6701 29,432 Long-term unearmed revenue 2,985 3,180 Deferred income taxes 2,6701 29,432 Long-term liabilities 8,875 7,671 Other long-term liabilities 8,875 7,671 Other long-term liabilities 174,901 10,632 Total liabilities 173,901 183,007 Comminents and contingencies 350ckholders'	Intangible assets, net	6,555	7,038
Liabilities and stockholders' equityCurrent liabilities:Accounts payable\$12,770\$12,530Current portion of long-term debt5,387Accrued compensation6,8387,874Short-term income taxes1,5622,130Short-term unearned revenue30,40200ther current liabilities10,52710,027Total current liabilities67,4867,231055,136Long-term debt55,1365,578Long-term income taxes26,70129,432Long-term income taxes26,70129,432Long-term income taxes174204Operating lease liabilities173,901183,007Commitments and contingenciesStockholders' equityCommon stock and paid-in capital—shares authorized 24,000; outstanding 7,546 and 7,57181,89680,552Retained earnings44,973Accumulated other comprehensive income3,367318,024	Other long-term assets	13,561	13,138
Current liabilities: \$12,770 \$12,530 Accounts payable \$3,877 \$,749 Accrued compensation \$6,838 7,874 Short-term income taxes 1,562 2,130 Short-term unearned revenue 30,402 36,000 Other current liabilities 10,527 10,027 Total current liabilities 10,527 10,027 Total current liabilities 67,486 72,310 Long-term debt \$5,136 59,578 Long-term income taxes 26,701 29,432 Long-term income taxes 26,701 29,432 Long-term income taxes 174 204 Operating lease liabilities 8,875 7,671 Other long-term liabilities 173,901 183,007 Commitments and contingencies 10,632 183,007 Stockholders' equity: Common stock and paid-in capital—shares authorized 24,000; outstanding 7,546 and 7,571 81,896 80,552 Retained earnings 44,973 34,566 3,367 3,186 Total stockholders' equity 130,236 </td <td>Total assets</td> <td>\$304,137</td> <td>\$301,311</td>	Total assets	\$304,137	\$301,311
Accounts payable \$12,770 \$12,530 Current portion of long-term debt 5,387 3,749 Accrued compensation 6,838 7,874 Short-term income taxes 1,562 2,130 Short-term unearned revenue 30,402 36,000 Other current liabilities 10,527 10,027 Total current liabilities 67,486 72,310 Long-term debt 55,136 59,578 Long-term income taxes 26,701 29,432 Long-term unearned revenue 2,985 3,180 Deferred income taxes 26,701 29,432 Long-term unearned revenue 2,985 3,180 Deferred income taxes 17,4 204 Operating lease liabilities 12,544 10,632 Total liabilities 12,544 10,632 Total liabilities 173,901 183,007 Commitments and contingencies 55 55 Stockholders' equity: 10,632 118,304 Common stock and paid-in capital—shares authorized 24,000; outstanding 7,546 and 7,571 <	Liabilities and stockholders' equity		
Current portion of long-term debt 5,387 3,749 Accrued compensation 6,838 7,874 Short-term income taxes 1,562 2,130 Short-term unearned revenue 30,402 36,000 Other current liabilities 10,527 10,027 Total current liabilities 67,486 72,310 Long-term debt 55,136 59,578 Long-term income taxes 26,701 29,432 Long-term unearned revenue 2,985 3,180 Deferred income taxes 26,701 29,432 Long-term unearned revenue 2,985 3,180 Deferred income taxes 174 204 Operating lease liabilities 174 204 Operating lease liabilities 173,901 183,007 Commitments and contingencies 5 5 Stockholders' equity: Common stock and paid-in capital—shares authorized 24,000; outstanding 7,546 and 7,571 81,896 80,552 Retained earnings 3,367 3,186 3,367 3,186 Total stockholders' equity 130,236	Current liabilities:		
Accrued compensation 6,838 7,874 Short-term income taxes 1,562 2,130 Short-term unearned revenue 30,402 36,000 Other current liabilities 10,527 10,027 Total current liabilities 67,486 72,310 Long-term debt 55,136 59,578 Long-term income taxes 26,701 29,432 Long-term unearned revenue 2,985 3,180 Deferred income taxes 26,701 29,432 Long-term unearned revenue 2,985 3,180 Deferred income taxes 174 204 Operating lease liabilities 174 204 Operating lease liabilities 173,901 183,007 Commitments and contingencies 5tockholders' equity: 5tockholders' equity: Common stock and paid-in capital—shares authorized 24,000; outstanding 7,546 and 7,571 81,896 80,552 Retained earnings 44,973 34,566 Accumulated other comprehensive income 3,367 3.186 Total stockholders' equity 130,236 118,304 </td <td>Accounts payable</td> <td>\$12,770</td> <td>\$12,530</td>	Accounts payable	\$12,770	\$12,530
Short-term income taxes 1,562 2,130 Short-term unearned revenue 30,402 36,000 Other current liabilities 10,527 10,027 Total current liabilities 67,486 72,310 Long-term debt 55,136 59,578 Long-term income taxes 26,701 29,432 Long-term unearned revenue 2,985 3,180 Deferred income taxes 174 204 Operating lease liabilities 8,875 7,671 Other long-term liabilities 173,901 183,007 Commitments and contingencies 5 5 Stockholders' equity: 24,973 34,566 Accumulated other comprehensive income 3,367 3,186 Total stockholders' equity 130,236 118,304	Current portion of long-term debt	5,387	3,749
Short-term unearned revenue 30,402 36,000 Other current liabilities 10,527 10,027 Total current liabilities 67,486 72,310 Long-term debt 55,136 59,578 Long-term income taxes 26,701 29,432 Long-term unearned revenue 2,985 3,180 Deferred income taxes 174 204 Operating lease liabilities 8,875 7,671 Other long-term liabilities 12,544 10,632 Total liabilities 173,901 183,007 Commitments and contingencies 5 5 Stockholders' equity: 5 3,366 Common stock and paid-in capital—shares authorized 24,000; outstanding 7,546 and 7,571 81,896 80,552 Retained earnings 44,973 34,566 3,367 Accumulated other comprehensive income 3,367 3,186 3,186	Accrued compensation	6,838	7,874
Other current liabilities 10,527 10,027 Total current liabilities 67,486 72,310 Long-term debt 55,136 59,578 Long-term income taxes 26,701 29,432 Long-term unearned revenue 2,985 3,180 Deferred income taxes 174 204 Operating lease liabilities 8,875 7,671 Other long-term liabilities 12,544 10,632 Total liabilities 173,901 183,007 Commitments and contingencies Stockholders' equity: Common stock and paid-in capital—shares authorized 24,000; outstanding 7,546 and 7,571 81,896 80,552 Retained earnings 44,973 34,566 Accumulated other comprehensive income 3,367 3,186 Total stockholders' equity 130,236 118,304	Short-term income taxes	1,562	2,130
Total current liabilities 67,486 72,310 Long-term debt 55,136 59,578 Long-term income taxes 26,701 29,432 Long-term unearned revenue 2,985 3,180 Deferred income taxes 174 204 Operating lease liabilities 8,875 7,671 Other long-term liabilities 12,544 10,632 Total liabilities 173,901 183,007 Commitments and contingencies Stockholders' equity: Common stock and paid-in capital—shares authorized 24,000; outstanding 7,546 and 7,571 81,896 80,552 Retained earnings 44,973 34,566 Accumulated other comprehensive income 3,367 3,186 Total stockholders' equity 130,236 118,304	Short-term unearned revenue	30,402	36,000
Long-term debt 55,136 59,578 Long-term income taxes 26,701 29,432 Long-term unearned revenue 2,985 3,180 Deferred income taxes 174 204 Operating lease liabilities 8,875 7,671 Other long-term liabilities 12,544 10,632 Total liabilities 173,901 183,007 Commitments and contingencies 173,901 183,007 Stockholders' equity: V V Common stock and paid-in capital—shares authorized 24,000; outstanding 7,546 and 7,571 81,896 80,552 Retained earnings 44,973 34,566 Accumulated other comprehensive income 3,367 3,186 Total stockholders' equity 130,236 118,304	Other current liabilities	10,527	10,027
Long-term income taxes26,70129,432Long-term unearned revenue2,9853,180Deferred income taxes174204Operating lease liabilities8,8757,671Other long-term liabilities12,54410,632Total liabilities173,901183,007Commitments and contingenciesStockholders' equity:81,896Common stock and paid-in capital—shares authorized 24,000; outstanding 7,546 and 7,57181,896Accumulated other comprehensive income3,3673,186Total stockholders' equity130,236118,304	Total current liabilities	67,486	72,310
Long-term unearned revenue2,9853,180Deferred income taxes174204Operating lease liabilities8,8757,671Other long-term liabilities12,54410,632Total liabilities173,901183,007Commitments and contingencies1010,632Stockholders' equity:10183,007Common stock and paid-in capital—shares authorized 24,000; outstanding 7,546 and 7,57181,89680,552Retained earnings44,97334,566Accumulated other comprehensive income3,3673,186Total stockholders' equity130,236118,304	Long-term debt	55,136	59,578
Deferred income taxes174204Operating lease liabilities8,8757,671Other long-term liabilities12,54410,632Total liabilities173,901183,007Commitments and contingencies173,901183,007Stockholders' equity:Common stock and paid-in capital—shares authorized 24,000; outstanding 7,546 and 7,57181,89680,552Retained earnings44,97334,566Accumulated other comprehensive income3,3673,186Total stockholders' equity130,236118,304	Long-term income taxes	26,701	29,432
Operating lease liabilities8,8757,671Other long-term liabilities12,54410,632Total liabilities173,901183,007Commitments and contingencies173183,007Stockholders' equity:1000Common stock and paid-in capital—shares authorized 24,000; outstanding 7,546 and 7,57181,89680,552Retained earnings44,97334,566Accumulated other comprehensive income3,3673,186Total stockholders' equity130,236118,304	Long-term unearned revenue	2,985	3,180
Other long-term liabilities12,54410,632Total liabilities173,901183,007Commitments and contingenciesStockholders' equity:Common stock and paid-in capital—shares authorized 24,000; outstanding 7,546 and 7,57181,89680,552Retained earnings44,97334,566Accumulated other comprehensive income3,3673,186Total stockholders' equity130,236118,304	Deferred income taxes	174	204
Total liabilities173,901Total liabilities173,901Commitments and contingenciesStockholders' equity:Common stock and paid-in capital—shares authorized 24,000; outstanding 7,546 and 7,57181,896Retained earnings44,973Accumulated other comprehensive income3,367Total stockholders' equity130,236	Operating lease liabilities	8,875	7,671
Commitments and contingenciesStockholders' equity:Common stock and paid-in capital—shares authorized 24,000; outstanding 7,546 and 7,571 81,896 80,552Retained earnings 44,973 34,566Accumulated other comprehensive income 3,367 3,186Total stockholders' equity 130,236 118,304	Other long-term liabilities	12,544	10,632
Stockholders' equity:81,89680,552Common stock and paid-in capital—shares authorized 24,000; outstanding 7,546 and 7,57181,89680,552Retained earnings44,97334,566Accumulated other comprehensive income3,3673,186Total stockholders' equity130,236118,304	Total liabilities	173,901	183,007
Common stock and paid-in capital—shares authorized 24,000; outstanding 7,546 and 7,57181,89680,552Retained earnings44,97334,566Accumulated other comprehensive income3,3673,186Total stockholders' equity130,236118,304	Commitments and contingencies		
Retained earnings44,97334,566Accumulated other comprehensive income3,3673,186Total stockholders' equity130,236118,304	Stockholders' equity:		
Accumulated other comprehensive income3,3673,186Total stockholders' equity130,236118,304	Common stock and paid-in capital—shares authorized 24,000; outstanding 7,546 and 7,571	81,896	80,552
Total stockholders' equity 118,304	Retained earnings	44,973	34,566
	Accumulated other comprehensive income	3,367	3,186
Total liabilities and stockholders' equity\$304,137\$301,311	Total stockholders' equity	130,236	118,304
	Total liabilities and stockholders' equity	\$304,137	\$301,311

CASH FLOWS STATEMENTS

(In millions) (Unaudited)

	Three Months Ended December 31,		Six Months Ende December 3	
	2020	2019	2020	2019
Operations				
Net income	\$15,463	\$11,649	\$29,356	\$22,327
Adjustments to reconcile net income to net cash from operations:				
Depreciation, amortization, and other	2,761	3,203	5,406	6,174
Stock-based compensation expense	1,566	1,340	3,022	2,602
Net recognized gains on investments and derivatives	(354)	(203)	(482)	(192)
Deferred income taxes	(17)	(53)	(28)	(230)
Changes in operating assets and liabilities:				
Accounts receivable	(4,008)	(4,203)	4,835	5,887
Inventories	788	799	(20)	238
Other current assets	730	165	676	(273)
Other long-term assets	(1,499)	(517)	(1,561)	(850)
Accounts payable	33	(7)	348	(554)
Unearned revenue	(3,227)	(2,936)	(6,291)	(5,828)
Income taxes	(2,368)	(471)	(3,351)	(3,807)
Other current liabilities	1,755	1,489	(1,196)	(1,831)
Other long-term liabilities	893	425	1,137	835
Net cash from operations	12,516	10,680	31,851	24,498
Financing				
Repayments of debt	(3,250)	(18)	(3,250)	(2,518)
Common stock issued	302	234	847	661
Common stock repurchased	(6,535)	(5,206)	(13,278)	(10,118)
Common stock cash dividends paid	(4,230)	(3,886)	(8,086)	(7,396)
Other, net	79	(39)	(156)	247
Net cash used in financing	(13,634)	(8,915)	(23,923)	(19,124)
Investing				
Additions to property and equipment	(4,174)	(3,545)	(9,081)	(6,930)
Acquisition of companies, net of cash acquired, and purchases of intangible and other assets	(415)	(80)	(896)	(542)
Purchases of investments	(15,092)	(19,011)	(29,672)	(42,401)
Maturities of investments	15,264	11,230	29,530	30,312
Sales of investments	2,421	5,370	4,835	11,749
Other, net	327	0	(1,756)	0
Net cash used in investing	(1,669)	(6,036)	(7,040)	(7,812)
Effect of foreign exchange rates on cash and cash equivalents	14	18	(32)	(54)
Net change in cash and cash equivalents	(2,773)	(4,253)	856	(2,492)
Cash and cash equivalents, beginning of period	17,205	13,117	13,576	11,356
Cash and cash equivalents, end of period	\$14,432	\$8,864	\$14,432	\$8,864

SEGMENT REVENUE AND OPERATING INCOME

(In millions) (Unaudited)

	Three Months Ended December 31,		De	nths Ended ecember 31,
	2020	2019	2020	2019
Revenue				
Productivity and Business Processes	\$13,353	\$11,826	\$25,672	\$22,903
Intelligent Cloud	14,601	11,869	27,587	22,714
More Personal Computing	15,122	13,211	26,971	24,344
Total	\$43,076	\$36,906	\$80,230	\$69,961
Operating Income				
Productivity and Business Processes	\$6,181	\$5,182	\$11,887	\$9,964
Intelligent Cloud	6,492	4,531	11,914	8,420
More Personal Computing	5,224	4,178	9,972	8,193
Total	\$17,897	\$13,891	\$33,773	\$26,577