UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

FORM 8-K

CURRENT REPORT
PURSUANT TO SECTION 13 OR 15(D)
OF THE SECURITIES EXCHANGE ACT OF 1934

Date of Report (Date of earliest event reported) July 27, 2021

Microsoft Corporation

Washington (State or Other Jurisdiction of Incorporation) 001-37845 (Commission File Number) 91-1144442 (IRS Employer Identification No.)

One Microsoft Way, Redmond, Washington

98052-6399

(425) 882-8080 www.microsoft.com/investor

| | www.microsoft.com/investor | | | | | | | |
|------|--|-------------------|--------------------------------------|--|--|--|--|--|
| | Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below): | | | | | | | |
| | Written communications pursuant to Rule 425 under the Securities Act (17 CFF | R 230.425) | | | | | | |
| | Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 24 | 40.14a-12) | | | | | | |
| | □ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b)) | | | | | | | |
| | Pre-commencement communications pursuant to Rule 13e-4(c) under the Exch | nange Act (17 CFR | 240.13e-4(c)) | | | | | |
| Seci | Securities registered pursuant to Section 12(b) of the Act: | | | | | | | |
| | Title of each class | Trading Symbol | Name of exchange on which registered | | | | | |

| Title of each class | Trading Symbol | Name of exchange on which registered |
|--|----------------|--------------------------------------|
| Common stock, \$0.00000625 par value per share | MSFT | NASDAQ |
| 2.125% Notes due 2021 | MSFT | NASDAQ |
| 3.125% Notes due 2028 | MSFT | NASDAQ |
| 2.625% Notes due 2033 | MSFT | NASDAQ |

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (\$230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (\$240.12b-2 of this chapter). Emerging growth company \Box

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. \Box

Item 2.02. Results of Operations and Financial Condition

On July 27, 2021, Microsoft Corporation issued a press release announcing its financial results for the fiscal quarter and year ended June 30, 2021. A copy of the press release is furnished as Exhibit 99.1 to this report.

In accordance with General Instruction B.2 of Form 8-K, the information in this Current Report on Form 8-K, including Exhibit 99.1, shall not be deemed to be "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise subject to the liability of that section, and shall not be incorporated by reference into any registration statement or other document filed under the Securities Act of 1933, as amended, or the Exchange Act, except as shall be expressly set forth by specific reference in such filing.

Item 9.01. Financial Statements and Exhibits

(d) Exhibits:

- 99.1 Press release, dated July 27, 2021, issued by Microsoft Corporation
- 104 Cover Page Interactive Data File (embedded within the Inline XBRL document)

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

MICROSOFT CORPORATION (Registrant)

Date: July 27, 2021

/S/ ALICE L. JOLLA
Alice L. Jolla
Corporate Vice President and Chief Accounting
Officer

Microsoft Cloud Strength Fuels Fourth Quarter Results

REDMOND, Wash. — **July 27, 2021** — Microsoft Corp. today announced the following results for the quarter ended June 30, 2021, as compared to the corresponding period of last fiscal year:

- Revenue was \$46.2 billion and increased 21%
- Operating income was \$19.1 billion and increased 42%
- Net income was \$16.5 billion and increased 47%
- Diluted earnings per share was \$2.17 and increased 49%

"We are innovating across the technology stack to help organizations drive new levels of tech intensity across their business," said Satya Nadella, chairman and chief executive officer of Microsoft. "Our results show that when we execute well and meet customers' needs in differentiated ways in large and growing markets, we generate growth, as we've seen in our commercial cloud – and in new franchises we've built, including gaming, security, and LinkedIn, all of which surpassed \$10 billion in annual revenue over the past three years."

"As we closed out the fiscal year, our sales teams and partners delivered a strong quarter with over 20% top and bottom-line growth, highlighted by commercial bookings growth of 30% year over year," said Amy Hood, executive vice president and chief financial officer of Microsoft. "Our commercial cloud revenue grew 36% year over year to \$19.5 billion."

Business Highlights

Revenue in Productivity and Business Processes was \$14.7 billion and increased 25% (up 21% in constant currency), with the following business highlights:

- Office Commercial products and cloud services revenue increased 20% (up 15% in constant currency) driven by Office 365 Commercial revenue growth of 25% (up 20% in constant currency)
- Office Consumer products and cloud services revenue increased 18% (up 15% in constant currency) and Microsoft 365
 Consumer subscribers increased to 51.9 million
- LinkedIn revenue increased 46% (up 42% in constant currency) driven by Marketing Solutions growth of 97% (up 91% in constant currency)
- Dynamics products and cloud services revenue increased 33% (up 26% in constant currency) driven by Dynamics 365 revenue growth of 49% (up 42% in constant currency)

Revenue in Intelligent Cloud was \$17.4 billion and increased 30% (up 26% in constant currency), with the following business highlights:

 Server products and cloud services revenue increased 34% (up 29% in constant currency) driven by Azure revenue growth of 51% (up 45% in constant currency) Revenue in More Personal Computing was \$14.1 billion and increased 9% (up 6% in constant currency), with the following business highlights:

- Windows OEM revenue decreased 3%
- Windows Commercial products and cloud services revenue increased 20% (up 14% in constant currency)
- Xbox content and services revenue decreased 4% (down 7% in constant currency)
- Search advertising revenue excluding traffic acquisition costs increased 53% (up 49% in constant currency)
- Surface revenue decreased 20% (down 23% in constant currency)

Microsoft returned \$10.4 billion to shareholders in the form of share repurchases and dividends in the fourth quarter of fiscal year 2021, an increase of 16% compared to the fourth quarter of fiscal year 2020.

Fiscal Year 2021 Results

Microsoft Corp. today announced the following results for the fiscal year ended June 30, 2021, as compared to the corresponding period of last fiscal year:

- Revenue was \$168.1 billion and increased 18%
- Operating income was \$69.9 billion and increased 32%
- Net income was \$61.3 billion GAAP and \$60.7 billion non-GAAP, and increased 38% and 37%, respectively
- Diluted earnings per share was \$8.05 GAAP and \$7.97 non-GAAP, and increased 40% and 38%, respectively
- GAAP results include a \$620 million net income tax benefit explained in the Non-GAAP Definition section below

Business Outlook

Microsoft will provide forward-looking guidance in connection with this quarterly earnings announcement on its earnings conference call and webcast.

Quarterly Highlights, Product Releases, and Enhancements

Every quarter Microsoft delivers hundreds of products, either as new releases, services, or enhancements to current products and services. These releases are a result of significant research and development investments, made over multiple years, designed to help customers be more productive and secure and to deliver differentiated value across the cloud and the edge.

Here are the <u>major product releases and other highlights</u> for the quarter, organized by product categories, to help illustrate how we are accelerating innovation across our businesses while expanding our market opportunities.

Responding to COVID-19

At Microsoft, our focus remains on ensuring the safety of our employees, striving to protect the health and well-being of the communities in which we operate, and providing technology and resources to our customers and partners to help them build resilience and do their best work from anywhere. Additional information about Microsoft's COVID-19 response can be found here.

Environmental, Social, and Governance (ESG)

To better execute on Microsoft's mission, we focus our Environmental, Social, and Governance (ESG) efforts where we can have the most positive impact. To learn more about our latest initiatives and priorities, please visit our investor relations ESG website.

Webcast Details

Satya Nadella, chairman and chief executive officer, Amy Hood, executive vice president and chief financial officer, Alice Jolla, chief accounting officer, Keith Dolliver, deputy general counsel, and Brett Iversen, general manager of investor relations, will host a conference call and webcast at 2:30 p.m. Pacific time (5:30 p.m. Eastern time) today to discuss details of the company's performance for the quarter and certain forward-looking information. The session may be accessed at http://www.microsoft.com/en-us/investor. The webcast will be available for replay through the close of business on July 27, 2022.

Non-GAAP Definition

The India Supreme Court Decision Impact. In March 2021, the India Supreme Court issued a decision on withholding taxes in the case of Engineering Analysis Centre of Excellence Private Limited vs The Commissioner of Income Tax. Microsoft has historically paid India withholding taxes on software sales through distributor withholding and tax audit assessments in India. The India Supreme Court ruled favorably for companies in 86 separate appeals, some dating back to 2012, holding that software sales are not subject to India withholding taxes. Although Microsoft was not a party to the appeals, Microsoft's software sales in India were determined to be not subject to withholding taxes. Therefore, Microsoft recorded a net income tax benefit of \$620 million in the third quarter of fiscal year 2021 to reflect the results of the India Supreme Court decision impacting fiscal year 1996 through fiscal year 2016.

Microsoft has provided non-GAAP financial measures related to the India Supreme Court decision to aid investors in better understanding our performance. Microsoft believes these non-GAAP measures assist investors by providing additional insight into its operational performance and help clarify trends affecting its business. For comparability of reporting, management considers non-GAAP measures in conjunction with generally accepted accounting principles (GAAP) financial results in evaluating business performance. The non-GAAP financial measures presented in this release should not be considered as a substitute for, or superior to, the measures of financial performance prepared in accordance with GAAP.

The following table reconciles our financial results for the fiscal year ended June 30, 2021, reported in accordance with GAAP to non-GAAP financial results. All growth comparisons relate to the corresponding period in the last fiscal year.

Twelve Months Ended June 30,

| Revenue | Operating Income | Net Income | Diluted Earnings per Share |
|-----------|--|---|---|
| \$143,015 | \$52,959 | \$44,281 | \$5.76 |
| \$168,088 | \$69,916 | \$61,271 | \$8.05 |
| | | | |
| _ | _ | (620) | (0.08) |
| \$168,088 | \$69,916 | \$60,651 | \$7.97 |
| 18% | 32% | 38% | 40% |
| 18% | 32% | 37% | 38% |
| 15% | 28% | 33% | 34% |
| | \$143,015 \$168,088 — \$168,088 18% 18% | Revenue Income \$143,015 \$52,959 \$168,088 \$69,916 — — \$168,088 \$69,916 18% 32% 18% 32% | Revenue Income Net Income \$143,015 \$52,959 \$44,281 \$168,088 \$69,916 \$61,271 — — (620) \$168,088 \$69,916 \$60,651 18% 32% 38% 18% 32% 37% |

Constant Currency

Microsoft presents constant currency information to provide a framework for assessing how our underlying businesses performed excluding the effect of foreign currency rate fluctuations. To present this information, current and comparative prior period results for entities reporting in currencies other than United States dollars are converted into United States dollars using the average exchange rates from the comparative period rather than the actual exchange rates in effect during the respective periods. All growth comparisons relate to the corresponding period in the last fiscal year. Microsoft has provided this non-GAAP financial information to aid investors in better understanding our performance. The non-GAAP financial measures presented in this release should not be considered as a substitute for, or superior to, the measures of financial performance prepared in accordance with GAAP.

Financial Performance Constant Currency Reconciliation

Three Months Ended June 30,

| (\$ in millions, except per share amounts) | Revenue | Operating Income | Net Income | Diluted Earnings per Share |
|--|----------|---------------------|------------|----------------------------------|
| 2020 As Reported | \$38,033 | \$13,407 | \$11,202 | \$1.46 |
| 2021 As Reported | \$46,152 | \$19,095 | \$16,458 | \$2.17 |
| Percentage Change Y/Y (GAAP) | 21% | 42% | 47% | 49% |
| Constant Currency Impact | \$1,465 | \$982 | \$749 | \$0.10 |
| Percentage Change Y/Y (non-GAAP) Constant Currency | 17% | 35% | 40% | 42% |

Twelve Months Ended June 30,

| (\$ in millions, except per share amounts) | Revenue | Operating Income | Net Income | Diluted Earnings per Share |
|--|-----------|---------------------|------------|----------------------------------|
| 2020 As Reported | \$143,015 | \$52,959 | \$44,281 | \$5.76 |
| 2021 As Reported | \$168,088 | \$69,916 | \$61,271 | \$8.05 |
| 2021 As Adjusted (non-GAAP) | \$168,088 | \$69,916 | \$60,651 | \$7.97 |
| Percentage Change Y/Y (GAAP) | 18% | 32% | 38% | 40% |
| Percentage Change Y/Y (non-GAAP) | 18% | 32% | 37% | 38% |
| Constant Currency Impact | \$3,039 | \$2,070 | \$1,974 | \$0.26 |
| Percentage Change Y/Y (non-GAAP) Constant Currency | 15% | 28% | 33% | 34% |

Segment Revenue Constant Currency Reconciliation

Three Months Ended June 30,

| (\$ in millions) | Productivity and Business Processes | Intelligent Cloud | More Personal Computing |
|--|--|-------------------|----------------------------|
| 2020 As Reported | \$11,752 | \$13,371 | \$12,910 |
| 2021 As Reported | \$14,691 | \$17,375 | \$14,086 |
| Percentage Change Y/Y (GAAP) | 25% | 30% | 9% |
| Constant Currency Impact | \$523 | \$594 | \$348 |
| Percentage Change Y/Y (non-GAAP) Constant Currency | 21% | 26% | 6% |

Selected Product and Service Revenue Constant Currency Reconciliation

Three Months Ended June 30, 2021

| | Percentage Change Y/Y (GAAP) | Constant Currency Impact | Percentage Change Y/Y Constant Currency |
|--|---------------------------------|-----------------------------|---|
| Office Commercial products and cloud services | 20% | (5)% | 15% |
| Office 365 Commercial | 25% | (5)% | 20% |
| Office Consumer products and cloud services | 18% | (3)% | 15% |
| LinkedIn | 46% | (4)% | 42% |
| LinkedIn Marketing Solutions | 97% | (6)% | 91% |
| Dynamics products and cloud services | 33% | (7)% | 26% |
| Dynamics 365 | 49% | (7)% | 42% |
| Server products and cloud services | 34% | (5)% | 29% |
| Azure | 51% | (6)% | 45% |
| Windows OEM | (3)% | 0% | (3)% |
| Windows Commercial products and cloud services | 20% | (6)% | 14% |
| Xbox content and services | (4)% | (3)% | (7)% |
| Search advertising excluding traffic acquisition costs | 53% | (4)% | 49% |
| Surface | (20)% | (3)% | (23)% |

About Microsoft

Microsoft (Nasdaq "MSFT" @microsoft) enables digital transformation for the era of an intelligent cloud and an intelligent edge. Its mission is to empower every person and every organization on the planet to achieve more.

Forward-Looking Statements

Statements in this release that are "forward-looking statements" are based on current expectations and assumptions that are subject to risks and uncertainties. Actual results could differ materially because of factors such as:

- intense competition in all of our markets that may lead to lower revenue or operating margins;
- increasing focus on cloud-based services presenting execution and competitive risks;
- significant investments in products and services that may not achieve expected returns;
- acquisitions, joint ventures, and strategic alliances that may have an adverse effect on our business;
- impairment of goodwill or amortizable intangible assets causing a significant charge to earnings;
- cyberattacks and security vulnerabilities that could lead to reduced revenue, increased costs, liability claims, or harm to our reputation or competitive position;
- disclosure and misuse of personal data that could cause liability and harm to our reputation;
- the possibility that we may not be able to protect information stored in our products and services from use by others;
- abuse of our advertising or social platforms that may harm our reputation or user engagement;
- the development of the internet of things presenting security, privacy, and execution risks;
- issues about the use of artificial intelligence in our offerings that may result in competitive harm, legal liability, or reputational harm;
- excessive outages, data losses, and disruptions of our online services if we fail to maintain an adequate operations infrastructure;
- quality or supply problems;
- government litigation and regulatory activity relating to competition rules that may limit how we design and market our products;
- potential consequences under trade, anti-corruption, and other laws resulting from our global operations;
- laws and regulations relating to the handling of personal data that may impede the adoption of our services or result in increased costs, legal claims, fines, or reputational damage;
- claims against us that may result in adverse outcomes in legal disputes;
- uncertainties relating to our business with government customers;
- additional tax liabilities;

- the possibility that we may fail to protect our source code;
- legal changes, our evolving business model, piracy, and other factors may decrease the value of our intellectual property;
- claims that Microsoft has infringed the intellectual property rights of others;
- damage to our reputation or our brands that may harm our business and operating results;
- adverse economic or market conditions that may harm our business;
- catastrophic events or geo-political conditions, such as the COVID-19 pandemic, that may disrupt our business;
- exposure to increased economic and operational uncertainties from operating a global business, including the effects of foreign currency exchange and
- the dependence of our business on our ability to attract and retain talented employees.

For more information about risks and uncertainties associated with Microsoft's business, please refer to the "Management's Discussion and Analysis of Financial Condition and Results of Operations" and "Risk Factors" sections of Microsoft's SEC filings, including, but not limited to, its annual report on Form 10-K and quarterly reports on Form 10-Q, copies of which may be obtained by contacting Microsoft's Investor Relations department at (800) 285-7772 or at Microsoft's Investor Relations website at http://www.microsoft.com/en-us/investor.

All information in this release is as of June 30, 2021. The company undertakes no duty to update any forward-looking statement to conform the statement to actual results or changes in the company's expectations.

For more information, press only:

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Note to editors: For more information, news and perspectives from Microsoft, please visit the Microsoft News Center at http://www.microsoft.com/news. Web links, telephone numbers, and titles were correct at time of publication, but may since have changed. Shareholder and financial information, as well as today's 2:30 p.m. Pacific time conference call with investors and analysts, is available at http://www.microsoft.com/en-us/investor.

INCOME STATEMENTS

(In millions, except per share amounts) (Unaudited)

| | Three Mo | onths Ended June 30, | Twelve Mo | onths Ended June 30, | |
|--------------------------------------|----------|-------------------------|-----------|-------------------------|--|
| | 2021 | 2020 | 2021 | 2020 | |
| Revenue: | | | | | |
| Product | \$18,938 | \$18,147 | \$71,074 | \$68,041 | |
| Service and other | 27,214 | 19,886 | 97,014 | 74,974 | |
| Total revenue | 46,152 | 38,033 | 168,088 | 143,015 | |
| Cost of revenue: | | | | | |
| Product | 4,287 | 4,370 | 18,219 | 16,017 | |
| Service and other | 9,704 | 7,969 | 34,013 | 30,061 | |
| Total cost of revenue | 13,991 | 12,339 | 52,232 | 46,078 | |
| Gross margin | 32,161 | 25,694 | 115,856 | 96,937 | |
| Research and development | 5,687 | 5,214 | 20,716 | 19,269 | |
| Sales and marketing | 5,857 | 5,417 | 20,117 | 19,598 | |
| General and administrative | 1,522 | 1,656 | 5,107 | 5,111 | |
| Operating income | 19,095 | 13,407 | 69,916 | 52,959 | |
| Other income, net | 310 | 15 | 1,186 | 77 | |
| Income before income taxes | 19,405 | 13,422 | 71,102 | 53,036 | |
| Provision for income taxes | 2,947 | 2,220 | 9,831 | 8,755 | |
| Net income | \$16,458 | \$11,202 | \$61,271 | \$44,281 | |
| Earnings per share: | | | | | |
| Basic | \$2.19 | \$1.48 | \$8.12 | \$5.82 | |
| Diluted | \$2.17 | \$1.46 | \$8.05 | \$5.76 | |
| Weighted average shares outstanding: | | | | | |
| Basic | 7,527 | 7,580 | 7,547 | 7,610 | |
| Diluted | 7,581 | 7,650 | 7,608 | 7,683 | |

MICROSOFT CORPORATION

COMPREHENSIVE INCOME STATEMENTS

| | Three Months Ended June 30, | | Twelve Mor | nths Ended June 30, |
|--|--------------------------------|----------|------------|------------------------|
| | 2021 | 2020 | 2021 | 2020 |
| Net income | \$16,458 | \$11,202 | \$61,271 | \$44,281 |
| Other comprehensive income (loss), net of tax: | | | | |
| Net change related to derivatives | (11) | 4 | 19 | (38) |
| Net change related to investments | 132 | 325 | (2,266) | 3,990 |
| Translation adjustments and other | 239 | 181 | 873 | (426) |
| Other comprehensive income (loss) | 360 | 510 | (1,374) | 3,526 |
| Comprehensive income | \$16,818 | \$11,712 | \$59,897 | \$47,807 |

BALANCE SHEETS

| | June 30, 2021 | June 30, 2020 |
|---|------------------|------------------|
| Assets | | |
| Current assets: | | |
| Cash and cash equivalents | \$14,224 | \$13,576 |
| Short-term investments | 116,110 | 122,951 |
| Total cash, cash equivalents, and short-term investments | 130,334 | 136,527 |
| Accounts receivable, net of allowance for doubtful accounts of \$751 and \$788 | 38,043 | 32,011 |
| Inventories | 2,636 | 1,895 |
| Other current assets | 13,393 | 11,482 |
| Total current assets | 184,406 | 181,915 |
| Property and equipment, net of accumulated depreciation of \$51,351 and \$43,197 | 59,715 | 44,151 |
| Operating lease right-of-use assets | 11,088 | 8,753 |
| Equity investments | 5,984 | 2,965 |
| Goodwill | 49,711 | 43,351 |
| Intangible assets, net | 7,800 | 7,038 |
| Other long-term assets | 15,075 | 13,138 |
| Total assets | \$333,779 | \$301,311 |
| Liabilities and stockholders' equity | | |
| Current liabilities: | | |
| Accounts payable | \$15,163 | \$12,530 |
| Current portion of long-term debt | 8,072 | 3,749 |
| Accrued compensation | 10,057 | 7,874 |
| Short-term income taxes | 2,174 | 2,130 |
| Short-term unearned revenue | 41,525 | 36,000 |
| Other current liabilities | 11,666 | 10,027 |
| Total current liabilities | 88,657 | 72,310 |
| Long-term debt | 50,074 | 59,578 |
| Long-term income taxes | 27,190 | 29,432 |
| Long-term unearned revenue | 2,616 | 3,180 |
| Deferred income taxes | 198 | 204 |
| Operating lease liabilities | 9,629 | 7,671 |
| Other long-term liabilities | 13,427 | 10,632 |
| Total liabilities | 191,791 | 183,007 |
| Commitments and contingencies | | |
| Stockholders' equity: | | |
| Common stock and paid-in capital—shares authorized 24,000; outstanding 7,519 and 7,571 | 83,111 | 80,552 |
| Retained earnings | 57,055 | 34,566 |
| Accumulated other comprehensive income | 1,822 | 3,186 |
| Total stockholders' equity | 141,988 | 118,304 |
| | | |
| Total liabilities and stockholders' equity | \$333,779 | \$301,311 |

CASH FLOWS STATEMENTS

| | Three Months Ended June 30, | | Twelve Months End June | |
|---|--------------------------------|----------|---------------------------|----------|
| | 2021 | 2020 | 2021 | 2020 |
| Operations | | | | |
| Net income | \$16,458 | \$11,202 | \$61,271 | \$44,281 |
| Adjustments to reconcile net income to net cash from operations: | | | | |
| Depreciation, amortization, and other | 3,344 | 3,504 | 11,686 | 12,796 |
| Stock-based compensation expense | 1,571 | 1,349 | 6,118 | 5,289 |
| Net recognized gains on investments and derivatives | (416) | (79) | (1,249) | (219) |
| Deferred income taxes | (34) | 447 | (150) | 11 |
| Changes in operating assets and liabilities: | | | | |
| Accounts receivable | (11,606) | (9,355) | (6,481) | (2,577) |
| Inventories | (388) | (251) | (737) | 168 |
| Other current assets | (2,086) | (2,151) | (932) | (2,330) |
| Other long-term assets | (1,013) | (311) | (3,459) | (1,037) |
| Accounts payable | 1,617 | 3,026 | 2,798 | 3,018 |
| Unearned revenue | 11,397 | 8,776 | 4,633 | 2,212 |
| Income taxes | (32) | (589) | (2,309) | (3,631) |
| Other current liabilities | 3,755 | 2,482 | 4,149 | 1,346 |
| Other long-term liabilities | 143 | 623 | 1,402 | 1,348 |
| Net cash from operations | 22,710 | 18,673 | 76,740 | 60,675 |
| Financing | | | | |
| Cash premium on debt exchange | 0 | (3,417) | (1,754) | (3,417) |
| Repayments of debt | 0 | 0 | (3,750) | (5,518) |
| Common stock issued | 450 | 340 | 1,693 | 1,343 |
| Common stock repurchased | (7,177) | (5,791) | (27,385) | (22,968) |
| Common stock cash dividends paid | (4,214) | (3,865) | (16,521) | (15,137) |
| Other, net | (430) | 471 | (769) | (334) |
| Net cash used in financing | (11,371) | (12,262) | (48,486) | (46,031) |
| Investing | | | | |
| Additions to property and equipment | (6,452) | (4,744) | (20,622) | (15,441) |
| Acquisition of companies, net of cash acquired, and purchases of intangible | | | | |
| and other assets | (501) | (1,650) | (8,909) | (2,521) |
| Purchases of investments | (14,877) | (18,879) | (62,924) | (77,190) |
| Maturities of investments | 7,246 | 18,890 | 51,792 | 66,449 |
| Sales of investments | 3,297 | 3,162 | 14,008 | 17,721 |
| Other, net | 434 | (1,241) | (922) | (1,241) |
| Net cash used in investing | (10,853) | (4,462) | (27,577) | (12,223) |
| Effect of foreign exchange rates on cash and cash equivalents | 36 | (83) | (29) | (201) |
| Net change in cash and cash equivalents | 522 | 1,866 | 648 | 2,220 |
| Cash and cash equivalents, beginning of period | 13,702 | 11,710 | 13,576 | 11,356 |
| Cash and cash equivalents, end of period | \$14,224 | \$13,576 | \$14,224 | \$13,576 |

SEGMENT REVENUE AND OPERATING INCOME

| | Three Mon | Three Months Ended June 30, | | nths Ended June 30, |
|-------------------------------------|-----------|--------------------------------|-----------|------------------------|
| | 2021 | 2020 | 2021 | 2020 |
| Revenue | | | | |
| Productivity and Business Processes | \$14,691 | \$11,752 | \$53,915 | \$46,398 |
| Intelligent Cloud | 17,375 | 13,371 | 60,080 | 48,366 |
| More Personal Computing | 14,086 | 12,910 | 54,093 | 48,251 |
| Total | \$46,152 | \$38,033 | \$168,088 | \$143,015 |
| Operating Income | | | | |
| Productivity and Business Processes | \$6,435 | \$3,972 | \$24,351 | \$18,724 |
| Intelligent Cloud | 7,787 | 5,344 | 26,126 | 18,324 |
| More Personal Computing | 4,873 | 4,091 | 19,439 | 15,911 |
| Total | \$19,095 | \$13,407 | \$69,916 | \$52,959 |

MICROSOFT CORPORATION

FOURTH OUARTER FINANCIAL HIGHLIGHTS

All growth comparisons relate to the corresponding period in the last fiscal year.

SUMMARY

Revenue increased \$8.1 billion or 21%, driven by growth across each of our segments. Intelligent Cloud revenue increased driven by Azure. Productivity and Business Processes revenue increased driven by Office 365 Commercial and LinkedIn. More Personal Computing revenue increased driven by Search advertising.

Gross margin increased \$6.5 billion or 25% driven by growth across each of our segments. Gross margin percentage increased with the change in estimated useful lives of our server and network equipment. Excluding this impact, gross margin percentage increased despite sales mix shift to cloud, driven by commercial cloud gross margin percentage improvement. Commercial cloud gross margin percentage increased 4 points to 70% despite revenue mix shift to Azure, driven by improvement across all cloud services on a prior year comparable impacted by strategic investments made to support significant customer engagement and usage in remote work scenarios.

Operating income increased \$5.7 billion or 42% driven by growth across each of our segments.

Revenue, gross margin, and operating income included a favorable foreign currency impact of 4%, 5%, and 7%, respectively.

SEGMENT INFORMATION

Productivity and Business Processes

Revenue increased \$2.9 billion or 25%.

- Office Commercial products and cloud services revenue increased \$1.5 billion or 20%. Office 365 Commercial revenue grew 25% driven by seat growth, up 17% with acceleration in small and medium business and frontline worker offerings, and higher revenue per user. Office Commercial products revenue declined 8% driven by continued customer shift to cloud offerings, on a low prior year comparable impacted by a slowdown in transactional licensing.
- Office Consumer products and cloud services revenue increased \$196 million or 18% driven by Microsoft 365 Consumer subscription revenue, on a low prior year comparable impacted by a slowdown in transactional licensing. Microsoft 365 Consumer subscribers increased 22% to 51.9 million.
- LinkedIn revenue increased \$928 million or 46% on a low prior year comparable, driven by advertising demand in our Marketing Solutions business, up 97%, and an improving job market in our Talent Solutions business.

Dynamics products and cloud services revenue increased 33% driven by Dynamics 365 growth of 49%.

Operating income increased \$2.5 billion or 62%.

- Gross margin increased \$2.8 billion or 33% driven by growth in Office 365 Commercial and LinkedIn. Gross margin percentage increased driven by gross margin percentage improvement in cloud services, on a low prior year comparable impacted by increased usage.
- Operating expenses increased \$360 million or 8% driven by investments in commercial sales, cloud engineering, and LinkedIn.

Revenue, gross margin, and operating income included a favorable foreign currency impact of 4%, 6%, and 9%, respectively. Operating expenses included an unfavorable foreign currency impact of 2%.

Intelligent Cloud

Revenue increased \$4.0 billion or 30%.

- Server products and cloud services revenue increased \$3.9 billion or 34% driven by Azure. Azure revenue grew 51% due to
 growth in our consumption-based services. Server products revenue increased 16% driven by hybrid and premium solutions
 with an increase in multi-year agreements that carry higher in-quarter revenue recognition, on a low prior year comparable
 impacted by a slowdown in transactional licensing.
- Enterprise Services revenue increased \$189 million or 12% driven by growth in Premier Support Services and Microsoft Consulting Services.

Operating income increased \$2.4 billion or 46%.

- Gross margin increased \$3.1 billion or 32% driven by growth in Azure. Gross margin percentage increased slightly with the change in estimated useful lives of our server and network equipment. Excluding this impact, gross margin percentage was relatively unchanged driven by gross margin percentage improvement in Azure, offset in part by sales mix shift to Azure.
- Operating expenses increased \$610 million or 14% driven by investments in Azure.

Revenue, gross margin, and operating income included a favorable foreign currency impact of 4%, 5%, and 7%, respectively. Operating expenses included an unfavorable foreign currency impact of 2%.

More Personal Computing

Revenue increased \$1.2 billion or 9%.

• Windows revenue increased \$432 million or 7% driven by growth in Windows Commercial. Windows Commercial products and cloud services revenue increased 20% driven by demand for Microsoft 365 with an increase of multi-year agreements that carry higher in-quarter revenue recognition. Windows OEM revenue decreased 3% with continued PC demand impacted by supply chain constraints, on a strong prior year comparable in OEM non-Pro. Windows OEM Pro revenue decreased 2% and Windows OEM non-Pro revenue decreased 4%.

- Search advertising revenue increased \$737 million or 46%. Search advertising revenue excluding traffic acquisition costs increased 53% driven by higher revenue per search, on a low prior year comparable.
- Gaming revenue increased \$357 million or 11% driven by growth in Xbox hardware, offset in part by a decline in Xbox content and services. Xbox hardware revenue increased 172% driven by higher price and volume of consoles sold due to the Xbox Series X|S launches. Xbox content and services revenue decreased \$128 million or 4% driven by a decline in third-party titles on a strong prior year comparable that benefitted from stay-at-home scenarios, offset in part by growth in Xbox Game Pass subscriptions and first-party titles.
- Surface revenue decreased \$348 million or 20% driven by supply chain constraints, on a strong prior year comparable.

Operating income increased \$782 million or 19%.

- Gross margin increased \$591 million or 8% driven by growth in Search advertising and Windows. Gross margin percentage
 decreased slightly driven by sales mix shift to Gaming hardware.
- Operating expenses decreased \$191 million or 6% driven by prior year charges associated with the closing of our Microsoft Store physical locations, offset in part by investments in Gaming.

Revenue, gross margin, and operating income included a favorable foreign currency impact of 3%, 4%, and 6%, respectively.

EXPENSES

- Cost of revenue increased \$1.7 billion or 13% driven by growth in commercial cloud and Gaming, offset in part by a reduction in depreciation expense due to the change in estimated useful lives of our server and network equipment.
- Research and development expenses increased \$473 million or 9% driven by investments in cloud engineering and Gaming.
- Sales and marketing expenses increased \$440 million or 8% driven by investments in commercial sales and advertising,
 offset in part by a reduction in bad debt expense. Sales and marketing included an unfavorable foreign currency impact of 3%.
- General and administrative expenses decreased \$134 million or 8% driven by prior year charges associated with the closing of our Microsoft Store physical locations, offset in part by an increase in certain employee-related expenses and business taxes. General and administrative included an unfavorable foreign currency impact of 2%.

OTHER INCOME, NET

Other income, net was \$310 million driven by interest and dividends income and net gains on investments, offset in part by interest expense.

INCOME TAXES

The current quarter effective tax rate was 15% compared to 17% in the prior year. The decrease in our effective tax rate was primarily due to tax benefits from an agreement between the U.S. and China related to transfer pricing and tax benefits from the conclusion of a foreign tax audit.

REMAINING PERFORMANCE OBLIGATIONS

Revenue allocated to remaining performance obligations, which includes unearned revenue and amounts that will be invoiced and recognized as revenue in future periods, was \$146 billion as of June 30, 2021, of which \$141 billion is related to the commercial portion of revenue. We expect to recognize approximately 50% of this revenue over the next 12 months and the remainder thereafter.